## ROYAL COMMISSION INTO INSTITUTIONAL RESPONSES TO CHILD SEXUAL ABUSE

Public Hearing - Case Study 10 (Day 65)

Level 17, Governor Macquarie Tower Farrer Place, Sydney

On Tuesday, 1 April 2014 at 10.06am

Before The Chair:

Justice Peter McClellan AM Before Commissioners: Mr Robert Fitzgerald AM Professor Helen Milroy

Counsel Assisting: Mr Simeon Beckett

1	THE CHAIR: Yes, Mr Beckett.
2 3	MD DECKETT: Vous Honour Commissioners I wonder if I can
3 4	MR BECKETT: Your Honour, Commissioners, I wonder if I can deal first with a housekeeping matter. Last week we served
5	on all those parties with leave to appear a number of
6	documents. They are all additions to the tender bundle.
7	What I propose is that they be included as part of
8	exhibit 10-1. For the record, the first is a letter from
9	John Lucas to Major Daphne Cox, 27 March 2014. That's been
10	inserted in tender bundle tab 123A. The second is two
11	Professional Standards Committee meeting minutes, the first
12	dated 23 January 2009 - in any event, there are two sets of
13	PSC minutes. They have been inserted in exhibit 10-1 at
14	tabs 83 and 84. Then there are some what I'm calling
15	The Salvation Army claims file, with respect to
16	Mr Anderson, the witness who will continue today. Those
17	documents have been inserted at tender bundle volume 5,
18	tabs 458 through to 462.
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20	THE CHAIR: You want all those included in 10-1.
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22	MR BECKETT: Yes, please.
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24	THE CHAIR: We will do that.
25	MD DEGLETT TILL
26 27	MR BECKETT: Thank you.
28	EXHIBIT #10-1 SUPPLEMENTED BY ADDITION OF DOCUMENTS AS
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Α. Yes, what the outcome of that meeting was, yes.

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Your concern - and I think you state this in your second statement - was that you wanted to know what the \$70,000 was for; is that right?

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Yes, correct, I did, yes.

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Perhaps you can expand on that. Obviously, you had put in your victim's impact statement, hadn't you? Yes, I had. Α.

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- And you knew that the committee was going to consider your claim at that meeting?
- Yes, I was told that they would meet on 6 March by Peter and Veronika Hatte.

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You knew, I think, that counselling was not going to be part of any ex gratia amount; is that correct? I don't know if I - I assumed that, well, according to an email that I had some weeks before from Mr John Greville of The Salvation Army, that counselling formed a part of that process.

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So what was in your mind in terms of - you said you wanted to know what the \$70,000 was being offered for. Could you please expand on that? What were you looking for?

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I just wanted to know why they were giving me \$70,000, Α. under what circumstances, relating to my impact statement that I had given them and Peter couldn't elaborate on that at all, he just said he didn't know, and that was the figure that they were giving me, or offered me, anyway.

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What was your concern about him not being able to explain the reasons behind the offer of \$70,000? I think my concern was why would you give someone some money and not be able to tell you what they were giving it to you for, in basic terms, you know, how long I was there

or what - the impact it's had on my life. But, I mean,

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The Salvation Army got me to give them an impact study with certain criteria through that impact study. I would have thought that the money they offered related to that impact

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study, or impact statement, I should say, but he couldn't elaborate any further, apart from, "We're offering you \$70,000 and I can't tell you what it is for."

- Q. On Friday you indicated that you had written to Commissioner James Condon and raised a number of issues, a number of questions that you would like answered; is that correct?
  - A. Yes, it is: yes, that is.

- Q. Just to remind those listening, if AA6 to the second statement that's the second statement of Mr Anderson dated 18 March 2014 could come up, and particularly page 3, sir, you see there are nine matters that are set out there in numbered paragraphs?
- A. Correct, yes. They are the questions I sent to Commissioner James Condon in that letter, yes.

- Q. You then had a meeting, I think, after Mr Hatte had offered you the \$70,000 and had the conversation you have just recounted with us you had a meeting with him on 11 March 2014?
- A. With Commissioner Condon?

- Q. Yes.
- A. Yes. He sent me an email requesting that he had this letter for about two weeks and his exact words were, "I've gone over it several times and I would rather meet you face to face to discuss any of those issues in this letter." So after receiving the offer of the money, I sent him an email and asked him if we could meet sooner. Subsequently, he agreed to that meeting on I think it was 11 March.

Q. And what happened at that meeting?

Well, I was a bit shocked. James Condon was a very nice man, but I was a bit shocked by his - how can I say the process he went through. He didn't answer any of the questions that I had subsequently put down. He just said, "Well, I need to go over these and investigate them further and I will come back to you". I felt a bit annoyed about that, because he had had the letter for several weeks, and he said he wanted to discuss with me face to face those queries that I had. These are the queries that I had, in that letter, and he was quite aware of it, and he was just taking notes again about the questions that I had already had and put to The Salvation Army on a number of occasions before, 10 or 12 times. So it was just - you know, it was nice to meet him, by all means, but it didn't answer any of my questions. He just said, "I will have to investigate it and I will get back to you."

And in paragraph 25 of your second statement, you say 1 2 that you were unhappy that PICC had not responded to your 3 specific questions about Mr McIver and a fellow resident 4 who you were concerned about his death, and also that 5 Peter Hatte could not explain the payment offer or how it 6 was reached:

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James Condon again asked me about my time at Bexley and what I suffered. I explained this to him and I told him about my dissatisfaction with the claims process. I said, "I don't think the Committee has fully investigated the information I had provided in my impact statement."

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What specific information were you referring to there, Mr Anderson?

All the particular statements in the heading of that impact statement. I don't think they go over it as individually as they ask a care leaver to give it back to They don't go over it one by one and address it. I was just confused by the whole process of that impact statement, what it was all about, and they didn't answer it back to you as fully as you gave it to them.

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- So when you say "didn't answer it one by one" they didn't go through, for example, those nine points that you had raised in the questions to Commissioner Condon; is that right?
- 29 30 Α.

Q.

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In addition to those nine points.

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In addition to those nine points? Yes, from the impact statement to those nine points that I gave to Commissioner Condon and previous other Salvation Army representatives at the time.

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Sir, I understand that you have annexed an email from Mr Hatte to yourself dated 11 March 2014 - it is at annexure AA10 to your statement - if that could come up on the screen, please. You will see in the second paragraph there there is reference to:

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Thank you for providing John's family's details.

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I presume that's a reference to your brother; is that correct?

1 2	A. Yes, it is, yes.
3	Q. And then there is reference to his - a person who
4	I presume is his widow; is that correct?
5	A. That's right, yes, yes.
6	
7	Q. And then there is a suggestion there that Mr Hatte
8	would make contact with her about any claim process; do you
9	see that?
10	A. Yes, he did then, but he'd previously been given
11	information relating to my brother back in - at our meeting
12	in December, so it was just reaffirming that he wanted to
13	go over John's story, or whatever - yes.
14	
15	Q. But in any event, is it not an indication in this
16	email that Mr Hatte was going to pursue the matter of any
17	compensation for your brother with your brother's widow?
18	A. I would have thought so, yes, but he didn't contact my
19	brother's widow until - only last week.
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21	Q. There is also an apology in this email, if you see
22	further down, it says:
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24	Veronika -
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26	that's Mr Hatte's wife -
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28	and I want to pass on our personal
29	apologies for contributing to this
30	additional trauma caused by the Committee's
31	recent response to your experience.
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33	Do you see that?
34	A. Yes, I do.
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36	Q. What's your understanding of the reference to a
37	"recent response to your experience"?
38	A. Sorry, could you repeat that question again, sorry?
39	
40	Q. What was the concern that seems to have prompted this
41	apology from Mr Hatte?
42	A. I think in our conversations I had with Peter Hatte
43	earlier regarding the amount that was offered to me, it was
44	suggested that at that time, I didn't have to take it.
45	I needed to think about it, which I did, and he apologised
46	over the phone, that he was embarrassed by it, and I think
47	Veronika's just following that up, saying virtually the

1	same thing.
2	O And then I think at announce AAAA then must
3	Q. And then I think, at annexure AA11, you then wrote
4	further to Commissioner Condon following the meeting you
5	had had with him on 11 March; is that right?
6	A. Correct. I wrote that letter because we didn't
7	exchange any notes at the time, or there was no record of
8	that meeting apart from James and I, so I thought I had
9	best clarify what we spoke about or as close to as
10	possible - that's relating to that letter.
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12	Q. One of the issues you raised there, if we just go down
13	to the bottom of that page, is the role of the counsellor's
14	report. You will see the final paragraph says:
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16	You say -
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18	that is, you are there addressing Commissioner Condon -
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20	you have a process in dealing with
21	complaints/reports etc. But again I note
22	in an email from John Greville[he
23	says] "the counsellor also provides the
24	injury committee with feedback which
25	assists in its determination of quantum in
26	the claim."
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28	Do you see that?
29	A. Yes, I do. That was - I mentioned that earlier, yes.
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31	Q. Were you ever invited to submit a report of
32	a counsellor or a psychologist or psychiatrist to
33	The Salvation Army for consideration by PICC?
34	A. Myself specifically, no.
35	
36	Q. And the reference to the counsellor here is
37	a reference to counselling that you had already been
38	receiving; is that right?
39	A. I had been receiving counselling up to that stage,
40	yes.
41	
42	Q. And the counselling was provided by - was funded by
43	The Salvation Army; is that right?
44	A. I believe so, yes.
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46	Q. Did you ever receive any other indication that such
47	counselling reports would be considered by the Personal

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- statement, paragraph 31, I take it you haven't received any further correspondence from The Salvation Army with regard to the offer of \$70,000; is that correct?
- The only contact I've had with them is a telephone call from Peter Hatte after I'd spoken to him as well, sorry, that they would put it to me in writing, the offer. I still haven't received that. That is all.

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And as far as the other matters, the answers to your questions that you raised on a number of occasions now, I think - you haven't received answers to those? Nothing at all.

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So do I take it that in many ways, the process seems to still be ongoing - would that be right? Ongoing or roundabout, whichever way you want to call it.

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Those are the questions that I have for you. Is there anything else you want to say, sir, before we move on? Yes, I have - I have just made out a little statement, if you could just bear with me. I would like to read this.

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"There is much I wish to say in closing, but I need to say at least this. The Royal Commission has allowed those in institutions to come forward - boys from these institutions to come forward to tell their story of time spent in those homes like Bexley Boys Home. They do without fear of disbelief and retribution by Salvation Army officers and senior staff.

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The stories deal with instances across Australia by the same perpetrators in different homes.

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Stories by boys then that did not know each other, but yet have very similar stories of abuse by those perpetrators. The Salvation Army must have known of the alleged perpetrators' actions. They now feel it was dealt

with in a wrong or bad way. All someone had to do was to mention the goings on in any State, and the same individual perpetrators' names kept coming up. Those who did complain were often ostracised in some way, shape or form.

I sought information about my friend in Bexley Boys Home who died under their lack of care in 1969. I asked the PICC in my impact statement; I asked the committee of the PSO office, the leader of The Salvation Army Eastern Territory and a senior investigator of The Salvation Army. There was no organisation's report. There's been no police

report, so I look at it as another cover-up.

I did go and investigate, myself, once I knew where to go, at my own cost and time, bringing up many bad memories of Bexley Boys Home. I found some irregularities amongst those things relating to my friend's death that I'm sure The Salvation Army know about.

The physical and sexual abuse was rampant. The Salvation Army sat and did nothing in those dark years. Although they say again, under oath, things have changed, well, nothing has changed. While they say they accept it, they do not. While they say they are sorry, they are not.

What they do want is for this to all go away. The organisation appears to do what the police do: they will not investigate any cold cases unless people come forward, as said in the last Royal Commission under oath from the police. The Salvation Army appears to do the same, because it is based on money. The less come forward, the better result it is for the organisation. They simply don't care.

Taking one's childhood, abusing them and then sexually abusing them - these things need to be dealt with compassionately and quickly.

I have gone over my story some 10 to 12 times since October 2013 to various parties within The Salvation Army. The Salvation Army took my childhood and my brother's and my sisters'.

Do you think I wish to continually be reminded of these events and continued hurt, trauma and heartache for myself and my siblings, including my deceased brother as well? The answer is no.

.1/04/2014 (65)

Why do you think boys from Bexley have committed suicide, changed their name by deed poll, and why have they not come forward? The memories and stress are too great.

Why do you think boys have turned to drugs and alcohol and crime? It is these, the weak, that cannot forgive and forget, need help to try and bring back the wrong that has been done to so many. What these boys went through they thought was normal. There was no guidance, there was little care, there was no control. But there was abuse and those perpetrators took it upon themselves to hand it out.

I am confused by the process the organisation puts you through. I am confused as it is not transparent, although again at the last Royal Commission the organisation said under oath it would make it transparent.

Your own head of the Eastern Territory received a written complaint from me. He requested a face-to-face meeting to answer such queries after reading the letter several times. After that meeting took place, no answers were given, just a comment, 'I need to investigate the matters you seek.' I am confused as to how he had read my letter several times and had the letter for two weeks prior to this, only going over the issues again. Where is the transparency?

I sat through the last Royal Commission into The Salvation Army regarding child abuse and listened to The Salvation Army's untruths on most days. I have heard many of the care leavers and what they want - to answer the questions they ask. I have heard they require an apology.

Why is it you cannot sit down with us and give us what we require? Why is it you say you don't have the information, when you get us to painstakingly take days, months, weeks and years to continually write an impact statement for you?

You are not to blame for the actions of the minority of bad people your God has working for you, but again under oath you say, 'The buck stops here.' Your organisation can be repaired, but at present your management and your so-called process is not helping.

I can see The Salvation Army has not changed but hidden a lot, and profess to all that they are a kind and

1 caring organisation. 2 Well, let me suggest to the public as a whole: 3 twice before you put your hand in your pocket and give when 4 5 The Salvation Army Red Shield Appeal comes around, for you 6 should not give so generously. Boys' and girls' lives are damaged, and any compensation should come from the 7 8 organisation's pockets, not the public's." 9 That's all I have to say. 10 11 12 THE CHAIR: Any questions? 13 MS EASTMAN: Your Honour, there are no questions, but in 14 15 light of some of the matters that arose on Friday, we are in the process of finalising a statement. We hope to be 16 able to file a further statement to deal with some of the 17 issues Mr Anderson has raised I hope by tomorrow. 18 19 Thank you. 20 THE CHAIR: 21 Anyone else any questions? 22 23 MS McGLINCHEY: Might I seek leave on behalf of 24 Mr Peter Hatte and ask the witness some questions? 25 THE CHAIR: Mr Beckett, do you have any problem with 26 Yes. 27 that? 28 MR BECKETT: 29 No, there is no opposition to that 30 application. 31 <EXAMINATION BY MS McGLINCHEY:</pre> 32 33 34 Q. Mr Anderson, I represent MS McGLINCHEY: 35 Mr Peter Hatte in these proceedings. Mr Anderson, as I understand it, your evidence, or the effect of your 36 evidence to this Commission, is that you have both been 37 hurt from the original abuse that you suffered, and your 38 39 brother and others, at the Bexley Boys Home - did you hear 40 the question? Yes. 41 Α. 42 I am sorry, I wasn't speaking into the microphone. 43 And you agree that you have been harmed in that original 44 abuse - that's the effect of your evidence? 45 46 (Witness nods).

1 You have also been harmed by the response of The 2 Salvation Army to your complaints? Lack of response. 3 4 5 Lack of response. All right. The tardy response Q. 6 might be another way of putting it. 7 Α. Mmm. 8 9 I think your evidence is that you originally first approached The Salvation Army in October 2013; is that 10 correct? 11 I did. 12 Α. 13 As I understand it, you have expressed that anger and 14 frustration to both Peter Hatte and his wife Veronika Hatte 15 in many telephone conversations? 16 Correct. 17 Α. 18 19 And email correspondence between the three of you on occasions? 20 Various emails. 21 Α. 22 23 And you have had meetings with Peter Hatte and Veronika Hatte? 24 25 Α. I have, yes. 26 27 And I think you have shared some meals where you have discussed these issues as well? 28 29 Α. Sorry? 30 31 Q. I think you have shared some meals - is that correct? 32 We did - yes, we did, we had lunch together. Α. 33 34 And you have expressed those frustrations with that 35 response to Peter and Veronika Hatte? 36 Α. Yes. 37 38 Would you agree with me that they have been very open 39 to listening to your complaints and been empathetic to 40 them? 41 Α. Yes, they have been open to me. 42 43 As a result of your experiences as a victim of crime and a victim of abuse at the home, you were able to give 44 45 very valuable support to a man who gave evidence in the last hearing of The Salvation Army matter, in the last case 46 47 study in this Commission; is that correct?

1 I don't particularly know what you are talking - which 2 particular man you are talking about. 3 4 Q. All right. I am sorry. I don't have a name. [FV]. 5 Α. Oh, yes. 6 7 Do you agree that you were able to provide that 8 support to him? 9 THE CHAIR: Is that a redacted name? 10 11 12 MS McGLINCHEY: I am sorry. 13 MR BECKETT: There is a pseudonym for that 14 That is. 15 gentleman. [FV]. 16 I am sorry, Commissioner. 17 MS McGLINCHEY: 18 19 Mr Anderson, as I understand it, you spent some time with [FV] and that that support provided to him was very 20 valuable to him? 21 22 Α. I believe so. I have spoken to [FV] a number of times 23 and emailed him and tried to settle him down, so to speak. 24 Peter's mentioned that to me, that I possibly have calmed him down a little bit, but he's a very angry man, yes. 25 26 27 Peter Hatte has requested that when he - that's 28 Peter Hatte - travels to Perth to interview [FV] about his 29 complaint, he has asked that you go with him to continue 30 that support. 31 He has asked me to do that, yes. 32 33 And I understand that you are agreeable to assisting 34 in that way? 35 I'm agreeable to do it in a way - yes, to help him, but The Salvation Army first must settle my problem, my 36 37 issue, before I do, first and foremost. 38 39 And once you feel that your issues are settled, you 40 will be more open to assisting others? 41 Then I can offer any boy in The Salvation Army some 42 sort of help, but while my issues aren't settled, there is 43 no way in the wide world I could help anyone. 44 45 You have expressed frustration in these proceedings at 46 the processes of the PICC? 47 Α. Correct.

And the words "lack of transparency" have come up quite a few times?

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And also the slowness of the process?

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Α.

Α.

Yes.

Correct.

They are matters that have caused you some concern in moving forward?

It has. The Salvation Army has admitted to me - and I think in court here - that "short staffed", if I can use that terminology. They have since, I believe, tried to repair that, or get more staff in, but, yes, initially, they were saying that they were understaffed.

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- I believe that Peter Hatte has spoken to you about the possibility of moving forward with a new type of process to resolve complaints - a committee involving persons such as yourself, care leavers or victims of abuse. Do you recall those conversations?
- We have had a conversation about it. There is nothing in writing anywhere.

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Q. Do you think that a new committee involving people such as yourself would be useful?

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I think a working committee - and working means working - to go through those processes with the individuals at hand. I don't know how many cases they have got, I really don't. It needs to be addressed and it just needs to be done a lot quicker than what it is. It is just - I have heard stories go on for - people haven't been contacted for a year and that's just wrong. It's totally

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In terms of bringing a unique perspective from Q. a person who used to be a resident of the Boys Home or other institutions, do you think that that would be a useful contribution on a committee?

wrong when you are dealing with things like this.

by having someone on that committee that's been through it, would obviously have some input and helpful input and understanding, because I don't - as I said in my statement,

I think it has empathy with the boys in the home, yes,

I don't blame the current organisation for what happened,

but they have taken it upon themselves to address it, so to have someone there, they can discuss it with the boys or girls of homes, that understand what they went through,

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 Q. Again, when your matter is settled, would you be open to taking part in a process, in that kind of contribution?

A. I would seriously think about it, but, I mean, there's probably other cases that have gone through a lot more than I have that would probably be just as good. I don't know; but, yes, I would think about it, yes.

- Q. Thank you. I believe that Mr Hatte also spoke to you since October about taking part in a restorative process, whereby you, as the victim of abuse, work through solutions to that abuse in a restorative process do you recall those conversations with Mr Hatte?
- A. No, I don't. Can you give me an indication of what you call "restorative"?

Q. Well, a process whereby those who have suffered from abuse sit down with everybody affected by the abuse, including The Salvation Army, and work through solutions or methods or ways of restoring people back to a position where they might have been beforehand, ways of dealing with the abuse?

A. I would have thought that would have been part of the PICC committee's job to do. I mean, they have got a statement in front of them, the impact statement, which is headed certain headings, all the way through it. If you are going to offer some someone compensation, I would have thought they would have gone through that individually, in each case, and been able to address the person concerned on those particular items that they wrote about in their impact statement and to cover that, and make sure they fully understand, that they understand what they have been through, not just offer them some compensation and say, "We don't know what it's for."

Q. So I think the effect of what you have just said is that you believe there needs to be a much fuller, more fulsome response from the committee to each claim, to show that they have actually been considered?

A. I believe so. I mean, I believe the person who presented my impact statement to the PICC was a gentleman called David Godkin. I don't know David Godkin. I have never met him. He could be a very nice man. I don't know. He addressed, read my impact statement out to the

committee. My question to him and to The Salvation Army is
I have never met him. What would he know about me in

1	addressing an impact statement, as in depth as it was, and
2	how can he support me? I know he has a job to do, but you
3	are not addressing a situation one on one to someone who is
4	about to present a case for you who doesn't even know you.
5	So - yes.
6	
7	Q. Do you think it would be useful for a claimant to
8	present their own case to the committee?
9	A. Some can't, I appreciate that. There are boys that
10	cannot do it. That's where you probably have to have
11	someone with them that's been through it, that can address
12	it for them, but then to sit them down and to know that you
13	know what they are going through, you have been through it,
14	or someone who has been through it and you understand. And
15	then there are some boys, like myself or some others, that
16	can go through it; you know, it would help.
17	3. 3. 3. 3. 3. 4. 4. 4. 4. 4. 4. 4. 4. 4. 4. 4. 4. 4.
18	MS McGLINCHEY: Thank you, Mr Anderson. I don't have any
19	further questions.
20	The state of the s
21	MR O'BRIEN: No questions.
22	THE GRADE TO GUIDE
23	THE CHAIR: Mr Beckett?
24	THE STATE IN BOOKSEE.
25	MR BECKETT: Nothing arising.
26	in Broker i nothing ar foring.
27	THE CHAIR: Thank you, sir. Thank you for coming and for
28	telling us your story. You are now formally excused.
29	corring do your ocory. Tou dro now formarry oxodood.
30	<the td="" withdrew<="" witness=""></the>
31	THE WITHEST WITHING
32	MR BECKETT: I call Mr John Lucas. Mr Lucas's statement
33	is at tab 17 of volume 2.
34	To at tab II of volume 21
35	<pre><john [10.43am]<="" affirmed:="" lucas,="" pre=""></john></pre>
36	Total
37	<examination beckett:<="" by="" mr="" td=""></examination>
38	CAMILIATION DI IIN DEONETT.
39	MR BECKETT: Q. Mr Lucas, you have given your full name
40	and address to the Royal Commission, as I understand it?
41	A. Yes.
42	A. 100.
43	Q. You have sworn a statement of 5 March 2014?
44	A. Correct, yes.
45	A. GOLLEGE, MES.
46	Q. And have you had a chance to read that statement
46	•
<del>+</del> /	recently?

1 A. I have. I read it this morning, yes.

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Q. Is it true and correct to the best of your knowledge? A. It is.

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MR BECKETT: I tender that.

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THE CHAIR: That will be exhibit 10-8.

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## EXHIBIT #10-8 STATEMENT OF JOHN LUCAS, DATED 5/03/2014

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Q. MR BECKETT: I wonder if you could tell us what your tertiary qualifications are and the nature of the work you have performed up to and including at Micah Projects? Well, I have an honours degree, Bachelor of Science with Honours in sociology and philosophy. My working experience has been - early on as an academic teaching sociology at Queensland University and Macquarie University, and subsequently working as a counsellor and psychotherapist, becoming a member of the Australian Association of Relationship Counsellors at a clinical I worked for a number of welfare organisations. I worked for Centacare, the Catholic counselling organisation, for five years. Then I worked as the head of counselling for Anglican Family Care in Brisbane for approximately three years. And then I worked for myself in a private practice for 10 years at the Bardon Counselling Centre in Brisbane. And then subsequently I worked for Lifeline, working with young people at risk on the Gold Coast. And then I worked for the Queensland Program of Assistance to Survivors of Torture and Trauma in Brisbane, as heading the counselling section. And then the last four years of my work was with Micah Projects in Brisbane, where I was employed to initially oversee a team of people who were providing a range of support to people who were survivors of institutional abuse, including a drop-in centre. And then more specifically my work was in working as an advocate with some of those people who wished to process claims against the various churches where they had been placed as children.

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- Q. Including The Salvation Army?
- A. Including The Salvation Army, yes.

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Q. I wonder if you could just tell the Royal Commission what the nature of Micah Projects as an organisation is?

A. Well, Micah Projects is an organisation which has

grown from I think an initial interest in social justice and the welfare of people who were underprivileged in various ways, vulnerable people. Part of its initial work was in supporting victims of abuse in institutions, but it has grown into an organisation which supports a much wider range of vulnerable people. So there are homelessness issues people, various types of vulnerability now, and it is a much larger organisation. The part that I worked in was initially the Esther Centre, which was the part of the organisation to deal with people - provide support for people who had been institutionalised as children, the name of which was changed, as I arrived, to Lotus Place, but it was the same basic work that we did in that time, yes.

Q. And was it the same premises that were used?

A. No, we - the premises changed as I joined the organisation. We moved down the road to a larger premise and changed the name. The people who were clients of that organisation, at Esther, wanted to change the name, and Lotus Place was the name that they chose and they would say that it was about the Lotus flower growing out of often very dirty water but becoming very beautiful. It was a symbol.

Q. During the four years that you were with Micah or Micah Projects, how many people were doing similar work to you?

A. There were one or two other people, one in particular

who was doing very similar work to me, and then at certain times there were more, particularly when the redress scheme happened in Queensland, where there was a lot more people who were wanting to complete applications to the government, the Queensland Government at that time. So usually there were two of us working on a fairly full-time basis in that area.

Q. So were you involved in assisting claimants to the Queensland redress scheme?

A. I was at times, yes.

Q. Was that coming to an end by the time you commenced working with Micah?

A. No, it was during the time that I worked at Micah. So the two processes would often go on side by side during the period of that redress scheme, and we would be working with both people who were addressing claims to the particular churches and Salvation Army, and also, at times, making

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- Q. You say at paragraph 7 of your statement that you supported between 30 and 40 people going through claims with The Salvation Army; is that right?
- A. That's correct, yes, I think.

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- Q. So that's distinct from the redress scheme that's specifically related to The Salvation Army's own claims process?
- A. Yes.

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- Q. More specifically, what was your involvement with those individuals who were going through the claims process? How did you assist them?
- Well, my job was described as "advocacy" I was an My role was simply to provide support to those advocate. people who identified themselves and wanted to pursue So I was there to really support them through that whole process, and initially, they would come and we would talk about, or they would talk to me about, what they I would try to explain the process, as far wanted to do. as I understood it, and then the business was to draft an impact statement and then my role was to present that impact statement to the person and make sure that it was exactly as they wanted it to be, and then to forward that on their behalf, and then to receive correspondence subsequently and to be a conduit, I suppose, between The Salvation Army and the person making the claim.

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- Q. In terms of The Salvation Army's claims process, in your experience, did it change or was it constant over that four-year period?
- A. It was constant, yes.

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- Q. So when you came to first commence assisting claimants with claims made to The Salvation Army, was there a document or some sort of guide that assisted you with what that process was at that stage?
- A. No, not as such. I really learned about the process from others who had worked in that area and by doing it.

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- Q. Did you ever come across a statement either on, for example, The Salvation Army's website or in some correspondence with The Salvation Army as to precisely what the process was?
- 47 A. No.

Q. As to your understanding from the experience of going through the process over those four years, you have outlined it to some extent, but can you briefly say what the process is as far as you understand it today?

A. As far as I understand it, the process is that someon

A. As far as I understand it, the process is that someone who wishes to make a claim from The Salvation Army would identify themselves and then I would explain to them what they would need to be able to do in order to proceed with that claim, which was to make an impact statement and then to present that to The Salvation Army and then that they would respond and the process would be set in place from there. Yes.

Q. When you say "present it to The Salvation Army", do you mean simply sent to the Professional Standards Office --

A. Yes.

- Q. -- of The Salvation Army?
- A. The Salvation Army would require a statement, an impact statement, and also, if possible, try to get the deed of release not the deed of release, the formal record from their placement, their placement history. I forget what it is called now. The formal record that they had been in the institutions that they identified at the times that they identified. And if I could get that information, which was sometimes available from the State government in Queensland, I would put that with the statement that they had made and send both to The Salvation Army.
- Q. Then what was the next stage? What was the next step in the process once you had submitted the impact statement? What response did you generally receive from The Salvation Army?
- A. Well, once there was a response, it would be usually offering to have a personal meeting with that person in regard to their statement, and then it would be about waiting or arranging a time when the next the people who were from The Salvation Army were coming up from Sydney to Brisbane, so it would be the next time they were coming up to Brisbane that they would make an appointment time to meet with me and the client, the person making the claim.
- Q. The correspondence that we have seems to reveal that a number of those meetings occurred at Lotus Place?

- 1 Α. Yes, mostly they occurred at Lotus Place. 2 3 Q. And generally, you would attend those meetings? 4 Α. Yes. 5 6 Then at the meeting was any form of ex gratia payment 7 offered to the claimants or how did those meetings 8 generally take place? No, there was never an offer made at those meetings. 9 I understood those meetings as a time when people would 10 have an opportunity to talk to someone in person about the 11 12 statement that they had made and that the representative from The Salvation Army would have an opportunity to 13 interact with the person and, in most cases, to make 14 15 a personal apology, and that's the nature - that was the nature of all of those meetings. 16 17 18 Q. All right. 19 step? 20 Well, the meeting would usually finish with 21
  - Then after the meeting, what was the next
  - The Salvation Army representative saying that they would then take that - the impact statement and their report of that meeting - back to a committee, and that the committee would then make further contact with the person. would be a deliberation then by a committee somewhere - I imagined in Sydney - which would then lead to correspondence from them to the claimant.

Sometimes, that correspondence would come to you directly; is that right? Α. Yes.

- What were you told about the deliberations of the PICC?
- Nothing, really. I understood that it was I had no information about the deliberations which that committee would make.
- I want to take you to a couple of documents. This is in relation to Mr Anderson, who has just finished his evidence today, and so clearly, it doesn't apply directly I wonder if annexure AA1 from Mr Anderson's first statement could come up on the screen.
- 45 MS EASTMAN: Your Honour, I object to this evidence. 46 Mr Lucas has given evidence about what his role was with 47 respect to the work that he did at Lotus Place in

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Queensland in assisting the survivors over a specific period of time.

Mr Anderson's claim is a current claim being dealt with by the army. It is a matter of a work in progress. There haven't been any questions asked of Mr Lucas as to his knowledge about the current processes with respect to Bexley survivors, and there's been no evidence given that he understands or knows about the current workings of the way in which the army is presently handling claims, and there is nothing to indicate that he has any knowledge of Mr Anderson's personal circumstances. I doubt your Honour and Commissioners will be assisted by Mr Lucas's evidence on matters that really are outside the scope of his knowledge.

THE CHAIR: Well, I don't know what Mr Beckett's going to ask him. I think we should wait and see before we go any further. What is the question, Mr Beckett?

MR BECKETT: If the document could be brought up on the screen. The question I have is whether that sort of letter was the one, or similar to the ones, that Mr Lucas received when he was assisting in the period of the four years that he was at Micah, and then to go to the second document, which sets out some detail as to what should be in an impact assessment, and the question is simply whether that was similar or dissimilar to the practice that applied when he was at Lotus Place.

THE CHAIR: We will let you do that.

MR BECKETT: Q. Sir, I wonder if you could just read that first annexure, AA1, please.

A. You would like me to read it?

Q. Yes. Just read it to yourself, please.

A. Oh, sorry. Yes. I have read it. It is similar to letters that I can remember receiving. There is one area there which I'm not so sure about, which - the information sheet that is referred to in the third paragraph.

Q. I will come to that in a moment. In essence, is that similar, in the sense that the nature of the process is described - namely, that the impact statement, together with any other information that is given to The Salvation Army, will be presented at the Personal Injuries Complaints

1 Committee? 2 Yes, that's very similar. 3 4 And then you would then be told of a recommendation at 5 some future stage? 6 Α. Yes. 7 8 And during the four years you were there, were you -I think you have indicated this already - told by members 9 of the Professional Standards Office, or anybody else at 10 The Salvation Army, as to what the committee would be 11 12 considering apart from, obviously, the claim and the impact statement? 13 Α. No. 14 15 If we could just go over the page to annexure AA2, 16 which is said to have been attached to AA1, sir. 17 if you could again just read that to yourself, and if we 18 19 could scroll down a bit. Yes, I've read through that. 20 21 22 Is that a document or a version of a document that you 23 saw during your time at Micah? 24 Α. No. 25 Was there any other guidance as to what should be in 26 27 an impact statement that was given to you by The Salvation 28 Army during those four years? 29 Not to my knowledge, not that I can remember, 30 actually, no. 31 Do I take it, then, that essentially you were able to 32 33 advise those who came to you for support and for advocacy to give advice about what should go in their impact 34 35 statements essentially on the basis of your historical involvement with claims? 36 37 Yes, largely. 38 39 During those four years that you were at 40 Micah Projects, were any instructions given to you about 41 providing information in addition to impact assessments, to 42 The Salvation Army? 43 I'm not sure that I understand.

Q. Yes, sorry, I asked that poorly. You have said that the instruction seems to have been from The Salvation Army that an impact statement should come from the claimant to

- The Salvation Army to be the basis for the claim; is that right?
  - A. Yes, that's correct, yes.

- Q. Were any other documents called for, in terms of statements from other witnesses who may have been at the home, psychologists, psychiatrists any other medical reports?
- A. I didn't understand that any extra information was required by The Salvation Army, except those documents relating to the which would show the time that the person said that they were in that institution, they were, according to State records. But where people were I can remember one or two cases where people had reports from psychologists, because they had been having treatment, clinical treatment, were offered, and if such reports were made available and people suggested that they would like those to go with their statements, I would naturally facilitate that. You know, I would send those statements with it. It was very much a matter of whether people had had that kind of report and wanted to submit it themselves.

 Q. You mentioned a moment ago about the records which relate to the time that a particular person was at a particular home and also, I presume, there were also ward records with respect to those people; is that right?

A. Yes, the records - if there were records - would indicate that they had been in a particular home, admitted at a certain date, and sometimes there were additional pieces of information about things that may have happened while they were there, but they were usually rather scant and mainly it was about whether - you know, whether the dates that people had said they were in there could be substantiated, in those documents.

- Q. Did you understand that there was some form of investigation made of the victims impact statement after it was lodged with The Salvation Army?
- A. I wasn't sure what the process was after it was submitted. It was going to a committee and there would be a response from the committee. That's really all that I knew.

Q. Were you aware that in certainly some of the cases that had come before the Royal Commission in this case study, that some preliminary investigation was done by, for example, Major Cox?

- A. I think that on a few occasion there was an indication that something would be checked, or there was an uncertainty about certain names that were given and that Major Cox would then go back to see if she could find out more about those referrals which happened, yes.
  - Q. Did you come to understand that as a result of later correspondence with Major Cox?
  - A. No, I think I learned that just from being at the meetings, you know. On a couple of occasions there were names that were mentioned and questions were asked, you know, "Where was that person?" "Do you remember that person's name?" And the complainant would be uncertain, and so sometimes Major Cox would go back to Sydney and say that she would try and find out more, if she could, about that person or whether that name was associated with that institution at that time, you know. But it was usually usually that didn't happen, but on a couple of occasions I can remember a discussion when particular names were mentioned and she did offer to go and find out more about that if she could.
  - Q. Did it apply the other way, in the sense that questions were asked of the claimant to clarify particular matters in the impact statement during those meetings?

    A. Yes, that sometimes happened.
  - Q. You conclude at paragraph 16 in your general observations of the claims process that you thought it was quite clear and always the same. Do I presume by that that, as far as you could see, the same process was being repeated over and over again with respect to each of those claims?

A. Yes.

- Q. And you thought you felt that the victims knew where they stood in the process?

  A. Yes.
- Q. Do I take it from that that there is some benefit derived for a claimant if the process is clear and always the same?
- A. Well, I think that would be for the claimant, really, to answer. What I meant by that is - what I mean by that is that the process was always the same. I was able to tell people what to expect in the process each time, and it was always the same process.

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money."

THE CHAIR:

Yes.

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So do I take it that there is benefit if the claimants

understand or have some understanding of what the process

I think it's a benefit if they do understand the

And the more detail that can be given about that process, the better it is, as a general principle, for the

I think so, yes, the more detailed that process -

Do you think it would have assisted if claimants

Committee was considering when they looked at their claims?

And what are some of the things that you think would

Well, I think that one of the things that is unclear

to people is on what basis they are offered the money that

they are offered. If they are offered money, what are the criteria which have been used in reaching that amount, and

which are raised in those statements, those personal issues

could be addressed in a more direct way rather than just in

Mr Lucas, I'm sure you appreciate that

I think that where there are particular personal issues

an overall response, which is what came, usually.

impact statement. We have considered this in our

providing monetary compensation to people.

a problem across many organisations.

compensation should be paid to someone?

just, "We have listened to your" - "We have read your

committee, and we are going to offer you this amount of

these issues or similar issues have been now raised in a

From your experience, what do you think are the

principles that should be used when deciding what, if any,

a psychotherapist, to be able to respond to the particular

I think that, from my experience as a counsellor and

number of the case studies that we have done - that is. what is the correct approach to, if you do provide it,

well, the more understanding that they have of that

understood more of what the Personal Injuries Claims

assist with providing such information to claimants?

is that they are going through?

process, I think the better.

Q.

Yes, I do.

process, yes.

claimant?

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person in a more specific way - people who have been through the experience of abuse in institutions respond in very different ways, often, and bring forward very different needs. I think that the process needs to respect those differences and be more mindful of the individual person and the way that they are reacting and the way that they are dealing with the issues.

And I think that the financial compensation could be more directly addressed to the issues which the people have faced, again, in a more individualised way. I just think that there are a lot of levels at which change needs to happen. The legal - the overall legal framework, the way in which lawyers and therapists and support people need to come together to really work on how apologies can be made more effective and more useful to the people who need them.

Q. Any process has to be principled. By that, I mean it has to have principles that the organisation or person discussing compensation and the payment of compensation has in mind, but it also has to be principles understood by those who have survived and may be in the process of receiving compensation - you understand that?

A. Yes.

- Q. I appreciate what you say about individualised response, but that has to be done with principles in mind, doesn't it?
- A. Yes. I think the principles that I would refer to would be equity and justice. Yes.

- Q. May I press you: they are words that we all use, but there actually has to be detail underneath. Have you thought about these matters?
- A. I am thinking about them, yes, and I don't really know, to be honest, what those details need to be at the moment, but --

Q. Does it come down to this: either because of insufficiently identified principles or difficulties in communicating, your experience is that an understanding between both The Salvation Army and the survivor of the principles that are being applied is not well understood is that what it comes down to?

A. Yes, I think that's what it comes down to.

Q. Are you saying that the healing process for survivors

2	identified and the survivor recognising that they have been
3	applied in the individual case?
4	A. Yes.
5	
6	Q. I assume you accept, however, that in defining those
7	principles there are some real difficulties for anyone who
8	seeks to do it; is that right?
9	A. Yes, I think it is an enormously difficult project and
10	one which would require a real meeting of - yes
11	
12	Q. It is a project that is on our terms of reference, so
13	we will look at it.
14	A. Thank you very much.
15	A. Illank you very much.
	MD DECKETT. O Min livere divet to mink we the decide of
16	MR BECKETT: Q. Mr Lucas, just to pick up the issue of
17	equity, do I take it when you speak of equity, do you mean
18	that within an individual scheme - so, for example, we're
19	talking about The Salvation Army scheme at the moment -
20	each of the claimants should be treated equitably as
21	a general principle?
22	A. Yes, that's what I mean.
23	
24	Q. Would that include application of the principles that
25	you have just been discussing with his Honour in an
26	equitable fashion across all claims?
27	A. Yes.
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29	Q. Would that include calculation, for example, of an
	·
30	applicable ex gratia payment?
31	A. Yes.
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33	Q. You would also agree, wouldn't you, that the claimants
34	that came to you for assistance presented a whole variety
35	of different matters that would need to be taken into
36	account in calculating any amount such as that?
37	A. Yes.
38	
39	Q. And some of those might include, for example,
40	particular mental health issues that a claimant might have?
41	A. Yes.
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43	THE CHAIR: I think, Mr Beckett, we know the field we are
44	in, but work needs to be done to identify the principles.
45	in, but work needs to be done to identify the principles.
	MD DECKETT: Voc
46	MR BECKETT: Yes.

THE CHAIR: And everyone I think, if they don't understand by now, realises from what we have said so far that this is an issue which needs to be discussed with all organisations that have engaged with people in an endeavour to provide an appropriate response, but it is an issue of considerable complexity.

MR BECKETT: Thank you, your Honour.

Q. Mr Lucas, at paragraph 17 of your statement, you make some comments about delay in the process.

A. Mmm.

- Q. I wonder if you could shortly state what your concerns are about the delays that you and the people you represented experienced going through The Salvation Army claim process?
- A. Well, once people have reached the point of making a full statement, and having that recorded, my experience was that they become very raw, very emotionally it brings up all the issues. Consequently, they want a response, they need a response fairly promptly, and there were a number of times when there was a delay of some months between the impact statement arriving at the you know, in Sydney, and there being a response, and during that time, people would often become very agitated, and so I had a lot of work often in those intervening months or weeks in providing regular, sometimes two or three times a week, support to those people, because they were feeling very tender and wanting to know what was happening and why weren't they hearing.

- Q. Could that anxiety have been averted, at least to some degree, by a process which included notification of when a particular impact statement was going to be considered by the relevant committee?
- A. I think that would have helped. What I was told was that the impact statement would be considered at the next meeting, which I understood was a monthly meeting. Sometimes, if, for some reason, there wasn't a meeting that month, it might be a couple of months before it got to that committee, so what I would say to the people who had made the statements was, "Look, it's going to go to the
- next impact your impact statement's going to go to the next committee meeting and we should hear back soon after that." But I wasn't sure whether we were going to hear back straightaway.

to you?

Yes.

that correct?

Yes.

a support person.

It's correct, yes.

Α.

Α.

Q.

Α.

Army?

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a genuine and a sympathetic one.

The Salvation Army officers?

Yes, they were.

Q. But that's essentially all you could do, is advise them of what you thought the process was going to be on the

You have mentioned there about how the giving of the

Let's take it from the people who are attending there.

Given that it was so emotionally very raw, what would

Well, I would sit, usually fairly close to the person,

During your four years dealing with these or attending

basis of the best information The Salvation Army had given

impact statement is a very raw process, and I think you

also indicate at paragraph 18 of your statement that the

meeting that then occurs after the lodging of the impact

statement is also a very raw one for those claimants; is

As I understand it, you were attending together with the

you, for example, be doing during that process to assist?

going with it. Usually, my role was just to be there, to

sit beside them. If they were having a particular - if they were having a really difficult emotional experience,

you know, just to try and - really, just to be there as

these sorts of meetings for Salvation Army claims, what

most was very sensitive to the people and often quite -

officers who attended those meetings to the claimant?

A. Generally, the attitude was very sympathetic. I

was, generally speaking, the attitude of The Salvation Army

that the particular Salvation Army officer who I dealt with

herself, quite emotional as a response to what was actually

Were apologies generally given at those meetings by

being revealed. So generally, I found the response to be

the claimant, and just try and keep an eye on how they were

I might ask if we could - you know, did they want to go out and have a break or a cup of tea, or something like that,

claimant, as well as representatives from The Salvation

J LUCAS (Mr Beckett)

I found

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- We have some evidence that has been given to us of a degree of occasions where there was acknowledgment but no precise apology. Does that also accord with your memory of those meetings?
- My memory is that on most occasions apologies were I can't remember any cases where apologies weren't made.
- THE CHAIR: When they were made, in your experience, Q. were they accepted by the person receiving them? I think they were accepted in most cases.
- MR BECKETT: I take it that you understand that Q. apologies can come, of course, in different forms? Mmm.
- In the sense that some might recognise the suffering Q. that a person is going through as a result of what occurred to them, and some apologies might go a step further and assume responsibility, take responsibility for what occurred and then apologise for that, in particular? Α. Mmm.
- As a general proposition, did the apologies tend to fall into the first category or into the second category, or into both?
- Α. Into both, yes.
- Was there anger expressed at those meetings by the claimants?
- Α. On some occasions there was, yes.
- How was that dealt with by you and by representatives of The Salvation Army?
- Well, I could understand anger being expressed. usually didn't come out in a very forcible way, but
- sometimes people would say that, you know, they were very they felt very hurt by the process, and sometimes people would find, for example, that meeting someone with
- a Salvation Army uniform on would some people would find
- that was an affront as well. But usually, the anger wasn't of a violent nature or anything like that; it was just an
- underlying, I suppose, guardedness or dissatisfaction, mmm.
  - Q. You referred there to Salvation Army officers attending the meetings in uniform. Was that always the

2 A. Yes.

 Q. Was there ever any discussion between you and The Salvation Army about adopting, perhaps, a different approach to attending meetings, in terms of their uniform? A. Not really. I mean, on a couple of occasions I can remember informing The Salvation Army officer that so-and-so had been a bit upset by the uniform, and they had said that they were really sorry about that and they didn't realise that that would have been a problem. I mean, it wasn't, you know, a big issue for many people, but for some people it was an issue.

- Q. So it happened with some degree of frequency; is that right?
- A. Reasonably, yes, yes.

- Q. Was it something that you chose to raise, either with the people you were representing --
- A. Well, I mean only in that informal way of saying "So-and-so was a bit upset by your uniform".

 Q. Sorry, I asked that poorly. Prior to the meeting, did you say to the claimants, for example, "Do you know that The Salvation Army will attend the meeting in uniform"?

A. Yes, I often said that to people before the meeting, yes.

- Q. Did people object at that stage or was it more likely that when they were actually confronted with the uniform, if you like, they reacted?
- A. Most people didn't object to that, but some a couple of people subsequently, after the meeting, had said that that had been a bit of an issue for them, it had brought back memories.

Q. At paragraphs 23 and 24 you set out your evidence about the making of offers of ex gratia payments. You say that, in your experience at least, the amount that was offered was generally accepted by the claimants; is that right?

A. Yes, generally, mmm.

Q. But there were a number of occasions, I presume, where the amount was poorly received or even rejected -A. Yes.

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-- at that first stage. In your experience, is it possible to generalise about the reasons why those amounts were offered? What were the sorts of reasons that claimants gave to you?

Reasons for? Α.

- For rejecting an offer or being disappointed with an offer?
- Well, in the cases where people rejected the offer, there were usually very specific circumstances why, as to why they rejected the offer, and each circumstance would be There is no general - I can't think of any different. general reasoning why people rejected. It was because of a specific issue that - it may have been, for example, that one of their siblings had been in the same home and had received much more in a previous claim, and so there was that would have been one issue that came up from time to time, or that sort of thing.
- We will come to some specific examples a little later. You say in paragraph 24:

The offer would often 'Come out of the blue', but there was a sense that 'That was it'.

- Α. Mmm.
- What did you mean by that, by "That was it"? Well, my experience was that the offer would come, always with the same letter, covering letter, and the amount would vary, and that was it. That was the offer. Most people decided to accept the offer, and others, you know, were not going to accept the offer, in which case, there would be an ongoing correspondence; but most people were able to accept the offer.
- You suggested to them, as I understand from your evidence, that the claimant could accept or reject the offer?
- Yes, I would always make it clear to people that they could accept the offer or they could reject the offer. Their response to the offer was their response, and I would simply be there to - you know, to transfer that response back to The Salvation Army.

- Q. And you did that often by way of letter or speaking with the member of the Professional Standards Office; is that right?
  - A. No, it was usually just speaking when I when the client received the letter making the offer, we would have a discussion about that. I would let them know they would read the letter and then they would respond to the letter, and their responses would vary, and my job was simply to hear those responses and to represent those responses back to The Salvation Army.

- THE CHAIR: Q. Mr Lucas, it may be hard to generalise and tell me if it is people who are dissatisfied, was it because a particular need they had wouldn't be met by the offer that is, a need for counselling or other medical-related assistance? Was it a need for some other form of assistance, or was it a general sense of "This isn't enough for the hurt that I suffered." If you can't generalise, don't try to, but I just wondered whether there was a theme that came through for people?
- A. It was usually in my experience referring to a particular instance, a particular situation, where they felt that they had been wrongly dealt with in their claim, usually in a specific kind of way.

Q. You mean to meet a specific need? A. Yes.

Q. Like counselling or --

 A. Well, not - well, not so much in counselling, but in my experience more that they, you know - there had been a particular situation for them which hadn't been dealt with effectively, that the main point that they were trying to make in their claim hadn't been heard by The Salvation Army.

Q. Can you help me with an example?

A. Yes. For example, one person wanted a particular apology from a particular person, and it was extremely important for her to have that as part of her process in healing, and without that, she felt that she couldn't move forward, and that she felt her need to have that apology made from that particular person had been ignored or bypassed in some way, so she felt that - you know. And that was an ongoing issue for her.

Q. What about people who didn't think that they'd been

1 offered enough money? 2 Yes, there was also - I can think of an occasion where 3 someone who wasn't offered enough money became very upset 4 and it was --5 6 What was the cause of rejection of the offer? was the element that they --7 8 Well, it was because this particular person had a sibling who had been offered a much higher amount than 9 she had. 10 11 12 Q. So it was a question of equity? A question of equity, yes. 13 14 15 Can you identify any other typical reasons for 16 rejecting the money sum? On another occasion, I can remember someone who 17 18 was not given an opportunity to have a meeting with The 19 Salvation Army on the basis of his claim because of the 20 length of time that he had spent in the institution 21 concerned, and felt that his claim had been dismissed 22 simply because he had only been there for a very short 23 period of time even though, in his experience, that was -24 the core of his abuse happened through that experience, that short-term experience and what happened subsequently. 25 26 27 Q. So he was rejected altogether, was he? 28 Α. Yes. 29 30 THE CHAIR: Is that an appropriate time? 31 MR BECKETT: 32 Thank you, your Honour. 33 34 HIS HONOUR: We will take the short adjournment. 35 SHORT ADJOURNMENT 36 37 38 MR BECKETT: Q. Mr Lucas, shortly before the break, we 39 were discussing a number of things, including the making of 40 offers of ex gratia payments to claimants. Do you recall that evidence? 41 42 Yes. Could I just ask to make one statement? 43 reflecting over the break --44 45 Q. Yes, please. -- about one of my responses in the previous session. 46 47 When I said that people were mostly inclined to accept the

Q. You say something at paragraph 24 about the offer coming out of the blue and there being a sense that "that was it".

10 A.

Yes.

- Q. Do I take it that you meant that effectively the offer had been made, that was the end of the process, there really wasn't a further opportunity to obtain an additional amount or additional types of redress, other than that which had been offered in the letter?
- A. Yes. I think they had gone as far as they could go and the only other alternative would have been to try and go to a formal legal process, which would have meant with the Statute of Limitations, and so forth, that they would have had very little the sense was that they would have had very little chance of doing anything other than accept what they had been offered.

Q. What makes you conclude that there was resignation as a general proposition - what did they say to you to indicate that resignation?

A. They would say things like, "Well, I suppose I had better accept it, then", you know. "That's about as good as it's going to get, isn't it?" And I would never - I would always say, "Well, if that's what you feel", but people's general response was one of, "Well, that's it, then. They have made the offer, I suppose I had better accept it. I can't do anything else." You know.

Q. You said earlier that you advised the claimants that they could either accept or reject the offer.

A. Mmm.

- Q. Did you give them any advice about whether they could negotiate further with The Salvation Army about the amount that had been offered?
- A. No, I didn't give them advice. I simply told them that they could reject the offer. Their response to the offer was entirely in their court, you know they could either accept it or reject it. And I would simply follow their instruction in that matter.

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Yes.

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Α.

.1/04/2014 (65)

Yes.

I wanted to ask you

worked, for example, at Indooroopilly boys home or Riverview boys home or some of the other boys homes

operated - or girls homes, for that mattered - by The

Was it your practice to say to them, "You could go

Well, I felt that my role was simply to go with their

which were out of my head, I thought what I should do would

We will come to some individual examples, including some that you gave evidence to his Honour about just before

particular cases, individual claimants were able to go back

In your experience, was there a rational basis for why

No, I can't remember having any reasons being offered;

once, twice or three times and achieve a greater offer on the basis of rejecting the first offer and seeking an

Rather than try and give them options

back with a counter-offer", if you like, or "Ask for

No, that certainly wasn't my practice, no.

be to - I used to tell them that they could accept or

going to accept", "Well then, what would you like?"

I would try to follow their process in responding.

reject and then go from there. If they said, "I'm not

the break, but it is correct to say, isn't it, that in

increased amounts were provided on those subsequent

simply a higher offer was made in a couple of instances,

In your experience, was it simply a case of the

Well, I find it hard to know whether that was the

case, but certainly having rejected an offer on a couple of occasions, a higher offer was then made, and I don't know

First of all, in a number of the cases that you dealt with,

allegations were made against identified officers who had

about disciplinary processes within The Salvation Army.

another \$10,000 or \$20,000?

increase in the offer; is that --

squeaky wheel gets the best result?

on what basis that higher offer was made.

Salvation Army; that's right, isn't it?

I will come to that in a moment.

Why was that?

process, really.

- The names of those officers were indicated in the 3 victims' impact statements?
  - Yes, sometimes they were, yes.

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- First of all, if we go from the point of view of the claimant, did any of the claimants have an expectation that disciplinary proceedings would be taken against any of these officers?
- Yes, I think it was an expectation.

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- Was there an expectation that particular matters would be referred to police if necessary?
  - Α. Yes.

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- Q. What was the response, in your experience, from The Salvation Army, first of all, to the question of referring matters for disciplinary treatment?
- Well, there were a couple of instances only that I can remember, but in one particular instance that became a major issue, which was actually having that person - to make that person aware of the request for a personal apology and that was a problematic issue, it didn't happen until the very last minute, and then, you know, some years in the asking.

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- Are you referring there to there is a pseudonym list in front of you. Was that the claim of [JD]? Just on the table in front of you, taped to the table, should be a list.
- Yes, it was. Α.

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- Q. That was the claim of [JD]?
- It was. Α.

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- Q. She was seeking an apology from Colonel Everitt?
- 37 Α. That's correct. 38

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- What about in terms of provision of evidence or allegations to the police - was that something that came up in your time assisting people at Micah?
- I can't remember that particular issue coming up.

- 44 Did claimants come to you saying something along the 45 lines of, "I want this man referred to the police", 46 for example?
- 47 I can't remember that happening.

Q. Did it arise from the other side, in the sense that you went through a number of these meetings between Salvation Army officers and the claimants - did The Salvation Army officers ever raise with claimants at those meetings the possibility of referring an individual officer or perpetrator, if you like, to the police?

A. I can't remember that happening.

Q. After the offer had been made and the decision had been made by the claimant as to whether to accept or reject it - let's take where they have accepted it - what follow-up, or what was the next step in terms of engagement between the claimant and The Salvation Army?

A. Well, when they decided to accept the offer, then that would be the substance of a letter that was then sent to The Salvation Army, or a communication with them that they were prepared to accept the offer, and then the formal offer with a deed of release would be supplied and the person's bank account details, and so forth, would need to be forwarded to The Salvation Army; the deed of release would need to be signed by the claimant; and then the process of payment would occur.

- Q. In your experience, did the claimants get legal advice with respect to the deed of release?

  A. No, I can't remember that happening.

- Q. Even in an individual case was there a particular case where there may have been a solicitor involved who provided such advice?
- 32 A. No.

Q. Did The Salvation Army ever suggest to the claimants that they get legal advice about the deed of release? A. No.

- Q. Did the Salvation Army ever, in your experience, offer any funds so that legal advice could be obtained by the claimant?
- A. No.

- Q. Did you advise claimants to go and get legal advice with respect to the deeds of release?
- 45 A. No.

Q. Was there any particular reason for that?

1 2	Α.	No.
3 4 5 6	contr	You understand it is a legal document, a binding ract between the claimant and The Salvation Army? Yes, I did understand that.
7 8 9 10 11 12 13	onwar from aware came	Then you address in your statement from paragraph 27 rds the case of [JD]. Now, the Royal Commission heard [JD] on Friday, and so the Royal Commissioners are of, generally speaking, her evidence. I think you into the matter after the stage at which she had been red an ex gratia payment of \$45,000? That's correct, yes.
15 16 17 18	apolo	What was uppermost in her mind was that there be an ogy from Colonel Everitt, who had received her gations, along with [JG], back in 1992; is that right? Yes.
20 21 22 23 24	A. Army,	What did you do to assist in obtaining that apology? Well, I supported her in writing to The Salvation making it clear that in order for her to be able to forward in her life, she required an apology.
25 26 27 28	that Color the	What was your response when a letter came back saying the writer or the Salvation Army considered that nel Everitt was simply too old to be approached about issue?
29 30 31 32	Q.	Are you asking my reaction to that?  Yes, what was your reaction?  I thought it was unhelpful.
33 34 35 36 37 38 39	Q. A. apolo the t	Why was that? Well, because age was not really - she wanted an agy from this person irrespective of how old he was at time, and just to be told that he was too old was not, are eyes, a sufficient explanation as to why he wouldn't all to write her a letter, apologise.
40 41 42 43 44	Q. A. yes.	And what was her response to that letter?  She was extremely upset that - yes - with that letter,
45 46 47		And you annex those letters to your statement, tyou? Yes.

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Q. In JL1 - I wonder if that could come up please - this is the letter from Lieutenant Colonel Philip Cairns to [JD], dated 23 June 2009. You will see at the start of the second paragraph, it reads:

I want you to know that it has been decided not to contact Lieutenant Colonel Stan Everitt as he is an elderly retired officer now and at the time of your abuse there were no clear guidelines for him to follow.

A couple of things about that. First of all, it appears to be the case that a decision has been made not to initiate that contact with Colonel Everitt, in the sense that there is a reluctance within The Salvation Army to take that step of approaching Colonel Everitt. Did you understand that at the time?

A. I did, yes.

Q. And that there were no clear guidelines for him to follow. Were you ever, or was Ms [JD], assisted by you, ever, offered any guidelines in terms of the guidelines that applied at that time or guidelines that applied in 2009?

A. No.

Q. Do you think if those guidelines had been supplied and some explanation given of the current system, that would have assisted [JD]?

A. Yes, I do think that, yes.

Q. It appears that as a result of further advocacy on [JD]'s behalf by you, The Salvation Army did take the step of going and speaking with Colonel Everitt; is that your understanding of what happened?

A. Yes. Yes. Yes.

Q. As a result of that meeting, a letter then came back to [JD] care of yourself, explaining what had happened with Colonel Everitt?

A. I don't remember that letter coming back to me.

Q. But you have been shown it subsequently, I understand?
A. Yes.

Q. That is JL6. I wonder if that could come up, please.

1 Do you recall [JD] speaking to you about her reaction to 2 this particular letter? 3 Α. No, I don't. 4 5 You will see in that letter - you read it when you Q. 6 made vour statement? 7 Mmm. Α. 8 You recall its contents, I presume? 9 Q. Α. 10 11 Feel free to read it, if you would like to refresh 12 Q. 13 your memory. Yes, I do remember that letter now. 14 15 So it appears to be the case that effectively what the 16 Q. author of that letter was doing was communicating the 17 substance of a conversation or communication between 18 19 The Salvation Army and Colonel Everitt? Α. Yes. 20 21 Do you consider it odd that no comment seems to be 22 23 made about Colonel Everitt's response to that approach? 24 Α. I'm not quite sure what --25 Well, in the sense that there doesn't seem to be any 26 27 reaction from the Salvation Army to what he said, either to support it or to criticise it, in that letter; it is simply 28 29 stated what the communication was from Colonel Everitt, 30 namely, rejecting the apology --31 Α. Yes. 32 33 -- and then passing that on to the claimant, [JD]; is 34 that reasonable? 35 Α. That's the way I read that letter, yes. 36 37 In your experience as somebody assisting claimants, do 38 you think that is an advisable way in which to approach 39 that kind of matter? 40 It seems very guarded. It's not a helpful way to 41 approach the issue, I don't think. 42 43 Q. In [JD]'s case, her concerns at the time were related 44 to a complaint that she had made to Colonel Everitt, that 45 he appears to have dismissed and taken no further action 46 on. 47 Α. Yes.

Α. That's my understanding.

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And much of the focus was on Colonel Everitt's actions following the disclosure to him of the sexual abuse? Α. Yes.

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Was there any discussion about the disciplinary action, if any, taken with respect to the abuser, John Lane?

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Well, that was talked about. She talked about that a lot in our initial meetings, and the effect which that had had upon her, particularly with her mother's marriage to that man and then, when she finally decided to go to The Salvation Army to report the matter officially, it was the response from Colonel Everitt at that time, on top of all the other things that had happened, which completely disorientated her and which became the focus for her ongoing complaint, really.

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Q. During the process that she went through, assisted by you, of her claim, was it ever explained to her about the nature of any disciplinary action taken against John Lane? Well, no, except that he was convicted and imprisoned, but no, I don't --

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Q. In terms of internal disciplinary processes within The Salvation Army?

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No, not that I can recall.

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Q. Was she critical of The Salvation Army for that? Α. Extremely so, yes.

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You also give some evidence - just going on to Cherryl Eldridge's case. I think there is the matter where she was first offered \$7,000 ex gratia payment, plus an "in kind" payment of \$7,000, plus some counselling? Α. Yes.

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You referred to this matter earlier on, I think, in some questions that his Honour asked of you? Α. I did.

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45 Because that amount went from \$14,000, next up to \$30,000, and finally to \$40,000? 46 Α. Yes.

 Q. That was as a result of Ms Eldridge rejecting the first offer and seeking a higher offer; is that correct? A. Yes.

- Q. And the basis upon which she was doing that was that her sister she thought she was to be compared with her sister and that her sister had received \$50,000; is that the comparison that was being made?

  A. Yes.
- Q. Was there ever any response from The Salvation Army with respect to that issue that is, "Your case is comparable to hers", "It is not comparable to hers", or "We've applied these particular principles".
- A. There was some comment in a letter to the effect that each matter was considered on its own merits, so to speak, or in a specific way in other words, in that letter it seemed that they were saying that, you know, "Even though you are sisters, there are specific circumstances which may be different for you" that was a general comment that was made in a response from The Salvation Army.
- Q. Did there appear to have been any investigation of the basis upon which the \$50,000 had been awarded to her sister?
- A. Not that I'm aware of, no.
- Q. You say in paragraph 41 that it appeared to you that The Salvation Army were trying to "fix" each issue raised instead of undertaking a proper reconsideration of its decision; do you see that?
- A. Yes, that's the way it came across to me. Each time there was a kind of question raised, the offer went up.
- Q. Is that because you were not told of the basis upon which the amount had been increased?

  A. Yes.
- Q. During this process, it is not annexed to your statement, but I understand it came through you I wonder if annexure CE11 to Cherryl Eldridge's statement can come up, please. We have an email from you to Major Daphne Cox of 24 August 2009 where you forward an email that had come from Cherryl Eldridge raising a number of questions. A. Yes.

Q. If we just scroll down to the next page, she says at 1 2 the top: 3 Thanks for your support so far. 4 5 6 This is addressed to you: 7 8 I am considering the offer made by The Salvation Army, however I need further 9 clarification prior to making a decision. 10 11 12 This is the stage at which she had received an offer of \$40,000. And she raises a number of issues there in those 13 four questions - do you see that? 14 15 Α. Yes. 16 The second one is what criteria was the offer based 17 upon and whether particular professionals had been 18 19 consulted in relation to determining the amount. 20 it from that that neither you nor, apparently, Ms Eldridge, understood what criteria was being applied to the 21 22 determination of the ex gratia amount? 23 Yes, that's correct. Α. 24 25 As we understand it, prior to receiving an answer to those questions. Ms Eldridge went ahead and accepted the 26 27 offer that had been made to her. Were you aware of that? 28 I'm not really - I wasn't, no. 29 30 Were you aware that answers to those particular 31 questions arrived some four weeks after she had signed the deed of release? 32 33 Yes, I think I can remember - I think I have some 34 recollection of those responses having come to her. 35 Prior to her signing the deed of release, did 36 37 Major Cox contact Ms Eldridge, to your knowledge, to explain to her what the criteria were which had been 38 39 applied to the \$40,000? 40 I don't know whether that happened. I can't be sure. 41 42 Not as far as you know? Q. 43 Α. Not as far as I know. 44 45 Then in your statement you come to [JE] - if you have 46 a look at the pseudonym list there. This is the gentleman 47 who was at Riverview for 12 days?

1 2	A. Yes.
3 4 5 6	Q. Is this the case where it appeared that because he was there for a relatively short period of time, a decision had been made not to offer him any ex gratia payment at all because of that short period of time?
7 8 9	A. Yes. I can recall there were two grounds upon which his claim had been rejected. One was the amount of time which he spent there; and, secondly, that they had been
10 11 12	unable to find or locate the room which he described in his statement to them.
13 14 15	Q. Just to confirm, you were acting as his advocate at the Micah Centre during that period of time; is that correct?
16 17	A. At that time I was, yes.
18 19 20 21 22 23 24 25	Q. Did Daphne Cox or, indeed, anybody else from The Salvation Army ever approach you and say, "We have some doubts about the existence of this solitary room. Do you think Mr [JE] could provide some more evidence about that?" A. I don't recall that happening, no. Just - it was only in that letter that I am aware of the grounds that they rejected his claim.
26 27 28 29	Q. Then Mr [JE] wrote a very strongly worded letter back to The Salvation Army? A. Yes, he did.
30 31 32 33 34	<ul><li>Q. That appeared to get a reconsideration made of his claim; is that correct?</li><li>A. I wasn't aware of that. I know that he responded very angrily when he received the letter.</li></ul>
35 36 37 38 39	Q. One of the things that he was angry about was that there had not been any meeting between him and The Salvation Army? A. Yes.
40 41	Q. That was unusual, was it not? A. It was, yes.
42 43 44	Q. In the sense that he had received a letter rejecting any payment of an ex gratia amount prior to there being any
45 46	meeting between him and The Salvation Army?  A. Yes, it was unusual in that respect, yes.

Q. And then after that meeting, there appears to have been a reconsideration of his matter and he was offered an ex gratia amount of \$20,000. Are you aware of that?

A. Not really, no, because at that point, I lost contact with him on a regular basis. He was very angry and I believe that his final statements were organised - or he received advocacy or support from somewhere else, not from

- Q. I will go on to [JF], then, who you address in your statement at paragraph 59. This was an issue where Mr [JF] had alleged that there were two sets of that the abuse that he had suffered fell into two categories. First of all, there was physical abuse by [X18], who is listed there in front of you, and also there was some sexual abuse by [X19].
- A. Mmm.

- Q. In that case, we are aware that in the victim's impact statement, Mr [JF] did not disclose the name of the person who had sexually abused him, but that when he came to Micah and met with a fellow resident at Riverview, I think it was, he said his memory was jogged and he was able to recall the name of a particular officer. Do you recall that?
- A. Yes, I do, yes.

- Q. We have been given access to a summary of the meeting between Major Cox and [JF], at which I think you were present.
- A. Mmm.

Q. Major Cox expresses the opinion that she was suspicious of the late mention, as she calls it, I think, of the name of the sexual abuser - namely, [X19].

36 A. Mmm.

Q. Do you recall that meeting, first of all?

39 A. In vague terms I do, yes.

- Q. Do you recall there being any surprise by her about the naming of the person alleged to have sexually abused [JF]?
- A. I remember that there was some concern about that
  name. I can't quite remember exactly what the concern was,
  whether it was not recognising that name or I think my
  recollection, vague though it is, is that there was some

1 2	concern about who that person was.
3	Q. Was any concern raised by Daphne Cox, then, at the
4	meeting or after the meeting, which would indicate that she
5	doubted his account?
6	A. I can't say that, no.
7	The Louis Cody Chac, not
8	Q. Do you recall [JF] being given any opportunity to
9	provide any more information about the sexual abuse by
10	[X19]?
11	A. I don't recall that.
12	A. I don't recarr that.
13	Q. The final matter I want to raise with you is the
14	•
	matter of [ES]. Again, please refer to the top left-hand
15	corner and you will see the pseudonym there. I understand
16	[ES] was also somebody that you assisted?
17	A. Yes.
18	O I think was might passell [FC] I think he has and
19	Q. I think you might recall [ES] - I think he has one
20	leg. That might assist you with remembering him?
21	A. Yes - only vaguely I can remember him, even with one
22	leg. I know that I worked with him, because I know the
23	name, but I don't actually recall - I can't really put
24	a face to him.
25	
26	Q. All right. He was at Riverview?
27	A. Right.
28	
29	Q. And part of the evidence that he has given to the
30	Royal Commission involves him being locked in a cage at
31	Riverview?
32	A. Mmm.
33	
34	Q. And being sexually abused by Captain Victor Bennett.
35	Does that assist?
36	A. Yes, it does.
37	
38	Q. And there were various allegations including crawling
39	around a goalpost, I think, with a dead chicken?
40	A. Yes.
41	
42	Q. It appears from the evidence that you attended
43	a meeting as his advocate on 15 February 2011.
44	A. Mmm.
45	
46	Q. Do you recall going to that meeting at all?
47	A. Not really, no.

Do you recall somebody called Terry Laidlaw, from the 3 Red Cross, assisting Mr [ES]? No. Α.

4 5

> Do you recall whether [ES] was literate or not? Α. No.

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- We have evidence that a letter was sent to [ES], including documentation to sign - the standard one, including a deed of release as well as a separate letter including an ex gratia payment, offered together with an Were you involved at all at that stage with apology. Mr [ES]?
- I don't think so. It was about the time when I finished working. It was in that year that I - I can't remember exactly when, but I was at the end of my tenure as an advocate then, and I don't remember, actually, what happened.

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23

Those are my questions, Mr Lucas. I am just wondering whether there was anything else that you would like to assist the Royal Commission with? Α. No.

24 25 26

#### <EXAMINATION BY MS EASTMAN:</pre>

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32 33 MS EASTMAN: Q. Mr Lucas, I am representing The Salvation Army and there are a few questions that I wanted to ask arising out of your statement. I start by asking you this: is it fair to say that the overall relationship between you and The Salvation Army officers was a good relationship?

34 35 36

Yes, that's fair. Α.

37 38

And there was open communication with The Salvation Army officers? Yes. Α.

39 40

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42 43

And if there was any matter that troubled you or concerned you about how The Salvation Army was dealing with any of the survivors, you felt comfortable in raising any of those concerns? Yes. Α.

44 45

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I just want to take you now to the statement, if you have a copy with you. At paragraph 6 and paragraph 7 you

- refer to the expressions "claims process" and "claims". Is that an expression that you use to describe the engagement between you and the survivors and the survivors and the army?
  - A. Can I just have a look at that statement? Is it at number 6, is it?
  - Q. So paragraph 6 and paragraph 7, the expression "claims", and "claims process" is used.
  - A. And what was your question again, please?
- Q. Is that a word or are they expressions that you use to describe the process of the survivors engaging with you and also them with the army?
  - A. Yes, the claims process.

- Q. Was that an expression that came from the army or an expression that you used to describe the process?
  - A. It was my description of the process.
  - Q. When you are talking about claims and claims process, you are not just looking at the process of dealing with any legal issues that might arise between the survivors and the army; is that right?
    - A. No, that's right, yes.
  - Q. In a sense, your use of the expression "claims process" is really talking about a process of engagement so that the survivors could be heard with respect to their experiences and start a process with the army?

    A. Yes.
  - Q. In terms of a claims process, it was the case, wasn't it, that not everybody who approached the Esther Centre, and for whom you provided assistance, necessarily wanted to make a claim by which they were seeking some form of financial outcome?
  - A. I think all the people that approached me were wanting to both achieve an apology and a financial settlement from The Salvation Army.
  - Q. I just want to work through the process a little, because I think you have described it in a summary sense in paragraph 9 of the statement.
- A. Could you scroll down a little bit, please, so I can read that?

- Q. The paragraph starts on that page and continues over the following page, so you might need to read the whole of the paragraph.
  - A. Yes.

- Q. Have you had a chance to read that?
- A. I have, yes.

Q. When you are describing in paragraph 9 your understanding of the process, you are talking there about once a survivor had identified as someone who had been a former resident or had some involvement with The Salvation Army, this was the process used in terms of dealing with The Salvation Army?

A. Yes.

- Q. As I understand reading your statement, is this correct, you assisted not only survivors with their claims concerning The Salvation Army, but you may have also assisted survivors with claims in relation to the Queensland Government or other church institutions, things of that kind?
- A. Mmm, yes, that's correct.

 Q. So the first step would really be, I imagine, having some understanding of the survivor's experiences. Would that be something that you would discuss in any detail with them prior to starting the claims process with the army?

A. You mean them talking about what happened to them?

Q. Yes.

A. Yes, I mean, that's where it would usually start.

Q. How would that come about? Would a survivor just approach Lotus Place or telephone you? Can you just assist us to have some understanding before we deal with the engagement with the army - what was the process of the survivor coming forward?

A. Well, we operated a drop-in centre, or still do, where people who are vulnerable who have been through those experiences come and spend time and talk together, and often, you know, people who have been in the same institution perhaps get together and out of that may come someone who said, "Oh, look, I heard about so-and-so", and often word of mouth spreads that you can do this - this is an option. And so people would then identify themselves and say, "Look, I want to put in a claim." And then they

offering to people, you know. It was mainly about housing know, life issues that they were trying to deal with, and we would be providing practical support to those people, 14 15 and in the process, getting to know them, often their

16 issues, their former experiences, would come up. 17

> Would it be a case that for each of the survivors their experience, in terms of being able to talk about those issues or get to the point of saying to you, "John, I want to pursue a claim", might be very different? Yes, that would be true, yes.

So some might come in at a fairly early stage and say, "Right, I'm ready to make a claim", but others might take quite a while to work through that process? Α. Yes.

When a survivor decided that he or she wanted to make a claim, was there a process by which you took any notes or documented what the survivor's experience had been? Yes. Α.

Was that just the preparation of the victim's impact statement, or was there a process internally at Lotus Place in terms of collection of information?

No, it was simply in terms of their claim. Α.

As I understand your evidence, you explained to them, before starting the process, what would be involved? Yes. Α.

And did that involve telling them that they would need to make a victim's impact statement? Α. Yes.

Q. And then that you, on their behalf, would send the

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Q. And did you then tell them that the next step was that they were likely to receive a letter via you informing them that their impact statement had been received?

A. Yes.

- Q. And it was the case that in terms of your role, you would be the contact point between the army and the survivor, so that any correspondence addressed to the survivor would come to you?
- A. Mmm well, I would normally ask them if that's what they wanted. Some people most people would say, yes, they'd rather have me act as an intermediary in that sense.

- Q. And you told them that you were obviously happy to do that?
- A. I was happy to do that. But if they wanted to if they had wanted to deal directly with The Salvation Army, that would have been their prerogative.

Q. Did you have any particular practice at that time, that if you were the contact point - what you would do on receipt of any correspondence from the army? And by that, I mean did you have a process of perhaps reading it and saying, "I think this might upset this person. I might hold off a couple of days before contacting them", or bring them in to the centre to talk to them and read the letter with them? What were the processes that you used in terms of communicating any correspondence from the army to a survivor?

A. Well, when I received a letter, it was normally addressed to the person, with me as a kind of "care of". I would then ring the person, contact the person, before I opened the letter, and say, "I've had a letter back from The Salvation Army. Do you want me to open it or would you like me to send it on to you?" And if they said, "No, you open it", I would then open it and read the contents to them. But it would be their choice as to whether they wanted me to open the letter and read it to them or whether I should send it on to them.

 Q. So just coming back to explaining the process to a survivor at the outset, if they agreed that you would be the contact point, did you tell them that you would also make contact with any relevant Salvation Army officers

- during the course of the process? And by that I mean beyond just the written correspondence back and forth, but you might telephone or email from time to time, if that was necessary?
  - A. I'm not sure that I understand what you are asking. My contact was with The Salvation Army, and the appointed representative of The Salvation Army at that time, not with anybody else in the Salvation Army.
  - Q. Just in terms of explaining the process to the survivor at the outset so we have covered the victim's impact statement, that that would be prepared, you would then send that off, they should expect a letter from the army. I'm just asking whether or not you told the survivors that, in addition to perhaps written correspondence between the survivor, via you, and the army, that you might, on occasion, telephone or have email contact with the officers. Did you tell the survivors that at all?
  - A. Yes, they knew that if there was any email contact of any kind, it would be with their at their instruction and any information back straight to them.
  - Q. Did you say to them that part of the process was that if a survivor, for example, was concerned about not hearing anything for a period of time, that the first thing that they should do was contact you and you would follow that up with the army?
  - A. Well, I didn't find it necessary to tell them that in advance, usually. It was usually in response to delay that I would come that they would come to me and say, "Look, I haven't heard for three or four weeks now. What's happening?" And then I would say, "I will contact them and find out." So then I would generate and I would show them, we would write an email together and I would send it to The Salvation Army saying, you know, "Can you please inform me as to where the progress of this matter is at this point?"
  - Q. And in terms of outlining the process, did you tell the survivors that the usual process would be that at some point, The Salvation Army officers would suggest that there be a face-to-face meeting with the survivor?

    A. Yes.
  - Q. And did you tell them that with respect to those meetings, it was entirely a matter for the survivor as to

1 2 3 4	whether they wanted to meet with The Salvation Army officers? A. Yes.
5 6 7 8 9	Q. And as I understand your evidence earlier today, you attended most of those meetings with the survivors. Is that something you would have told them about when outlining the process?  A. Yes.
10 11 12 13 14	Q. Did you also talk to them about what your role might be in preparing a survivor to have a face-to-face meeting? A. Yes.
15 16 17	Q. And then did you tell them, as part of the process, that following the face-to-face meeting there might be some ongoing contact and correspondence with The Salvation Army
18 19 20 21	before any final outcome might be notified?  A. I simply told them that having received the impact statement, The Salvation Army would consider it and respond, and usually that's what happened, yes.
22 23 24 25	Q. And again, that correspondence came to you for the most part as the contact point? A. Yes.
26 27 28 29 30 31 32 33 34	Q. Did you talk at all to the survivors about what would happen at the end of the process and what services might be available to them - counselling support or otherwise?  A. Yes, I did, I told them what would - you know, at the end of the day, what could be the possibilities, and that ongoing support was available to them in any kind of way that they chose to have it, you know.
35 36 37 38 39	Q. At paragraph 16 of your statement - and Mr Beckett has asked you some questions about paragraph 16 earlier today - you tell the Royal Commission that you considered the claims process was straightforward?  A. Mmm.
40 41 42 43	Q. You say that victims knew where they stood in the process - do you see that? A. Mmm.
44 45	Q. At any stage, were you ever confused about the

Α.

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Well, I think what I should distinguish between, in my

process, the claims process, with The Salvation Army?

Q. So your lack of clarity was what might be, perhaps, happening at headquarters or where the victim's impact statement might have been considered or the like?

A. Yes.

- Q. Did you ever ask anybody to clarify those matters for you?
- A. Well, not really. I mean, only informally. I had made it clear that I wasn't sure how they made their decisions at those committee meetings, but there was no information forthcoming, you know, that was being provided about the way in which those decisions were made, and when people yes, I mean --

- Q. Did you ever write to anybody at The Salvation Army asking for that clarity?
- A. No, I didn't.

- Q. Is it a matter that you ever raised with Daphne Cox or Robyn Smartt in your dealings with them, to seek some clarity around that issue?
- A. Well, I have only informally, you know, in conversation with them you know, I might have said, "I'm a bit mystified about how you reach these decisions", but no, not formally, I didn't make any formal approach to The Salvation Army.

Q. And when you say in paragraph 16 of your statement that, in a sense, it was easy to work with, do you mean by that that the claims process in terms of the step-by-step - the stages to be followed was relatively clear and easy to work with; is that what you mean?

A. Yes.

- THE CHAIR: Q. You said you were mystified by how they reached their decisions, and you said that to Ms Cox. What was the response?
- A. Well, I can't remember a specific response. My sense is that she wasn't really I mean, that her job was to

come and meet with people on the frontline, so to speak,
but that the process of decision making, my sense was
always that that was part of another body, another part of
The Salvation Army would actually make those decisions.
I wasn't aware of what Daphne Cox's position was or whether
she was even a member of that committee. I saw her as
simply a person who would come to meet with the claimant.

 $\operatorname{MS}$  EASTMAN: Q. You never asked  $\operatorname{Ms}$  Cox what her role might be in the decision-making process?

A. No, I don't think I ever did.

Q. The issue never came up; is that right?

14 A. Which issue?

- Q. About what her role might have been?
- A. Not in any discussion that I can remember, no.

Q. Having said that in a sense the process was easy to work with, and you say compared to other institutional processes it was clear and simple, did you need a document from The Salvation Army setting that process out in terms of then telling a survivor what the process would be?

A. Not in terms of the mechanics, no. I was clear about what would actually happen, yes.

 Q. And if you had been given a document that set out those stages, do you think it would have made any difference to how you engaged with the survivor and explained the processes to him or her?

A. It might have made it, I suppose, more formal, my

A. It might have made it, I suppose, more formal, my understanding of the process. My understanding of the process was one that I gained through working in it and not through any formal document.

Q. Would it have been the case that how you described the process to a survivor would take into account the particular survivor's own circumstances and, for example, the type of information they wanted to know or what you thought they needed to know, in terms of the discussions that you had had with them?

A. I'm not quite sure what you are referring to there.

 Q. I will withdraw that. Can I ask you this, if you had a piece of paper with a list saying, "Step 1. Step 2", and had just given that to the survivor and said nothing, would you agree that would have been a fairly cold and impersonal

1 approach to have taken? 2 Α. Yes. 3 And just a document with a list of steps and what 4 5 might be done step by step really wouldn't have assisted 6 most of the survivors who you worked with in having an 7 understanding about what was going to happen during the 8 process? Just presenting them with a document I don't think 9 would have been helpful. I guess it would have been, 10 perhaps, confirming to me, in my work, that I was on the 11 12 right track, but I got a sense of that anyway, but I suppose a formal document I could have referred to and 13 said, "Well, yes, I'm definitely doing it the way that it 14 15 is supposed to be done, you know." 16 17 Mr Beckett asked you earlier this morning whether you ever came across a statement of that kind or looked at 18 19 The Salvation Army's website - do you remember being asked 20 about that earlier today? 21 I do, yes. 22 23 Do you recall ever having to look at The Salvation 24 Army's website to understand the processes that you were 25 engaged in with the survivors? 26 No. I don't remember doing that. 27 28 Q. Have you ever looked at The Salvation Army's website? 29 I haven't. Α. 30 31 Have you ever suggested to a survivor that they might need to look at The Salvation Army's website? 32 33 Α. No. 34 35 In terms of coming across a statement, when Mr Beckett asked you about a statement, what did you understand he was 36 asking you, in terms of what a statement might mean? 37 38 A victim impact statement? 39 40 So when you were asked about a statement, you thought 41 he was referring to a victim impact statement, or 42 a statement about the process? 43 Α. I don't --44

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MR BECKETT:

widely used.

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I think you might need to refer to the

particular question, because the word "statement" was very

MS EASTMAN: I'm happy to do that. That's the reason I'm asking. I'm also mindful of the time, so I can turn up the precise reference and come back to that.

THE CHAIR: All right. We will take lunch.

#### LUNCHEON ADJOURNMENT

 MR BECKETT: Your Honour, I have proposed to my learned friend Ms Eastman that we interpose a witness at this stage, a Mr [FE]. Mr [FE] is here today, supported by another gentleman, and he's here in a wheelchair. We were hoping he would be able to give his evidence and get away this afternoon. So if it is suitable to your Honour and the Commissioners, that's what I propose to do.

THE CHAIR: Yes, that's sensible,

## <[FE], sworn: [2.10pm]

### <EXAMINATION BY MR BECKETT:</pre>

MR BECKETT: Q. Mr [FE], you have a given your full name to the Royal Commission and your address; that's right, isn't it?

A. Yes.

Q. You've also given a statement dated 11 March 2014? A. Yes.

Q. Have you had a chance to read that statement recently? A. Yes.

Q. Is it true and correct to the best of your knowledge? A. Yes.

MR BECKETT: I tender that.

THE CHAIR: That statement will be exhibit 10-9.

# EXHIBIT #10-9 STATEMENT OF MR [FE] DATED 11/03/2014

MR BECKETT: Q. As you know, Mr [FE] a number of witnesses have been given pseudonyms in this matter, including you, and the pseudonym we have for you is [FE], so from time to time I'll refer you to as "Mr [FE]".

THE CHAIR: 3 Mr Beckett?

THE CHAIR: Can you tell us where the statement is, Mr Beckett?

MR BECKETT: It is tab 16, in volume 2 of the statement bundle. In fact, it is just before Mr Lucas's; the tab before Mr Lucas's statement.

THE CHAIR: Yes, thank you.

MR BECKETT: Q. Mr [FE], I wonder if we can begin by you reading your statement starting at paragraph 4. It will come up on the screen, if you're able to see that. It can be enlarged a little bit. Are you able to read that or would you prefer a paper copy?

A. I've got a paper copy.

Q. All right.

 A. "At home I was regularly physically abused my stepfather. When I was about 10 years old I began running away from home to escape the abuse, but I was always caught and returned to my parents.

Gill Memorial Boys Home, Goulburn.

In July 1973, my stepfather convinced my mother to put me in a home run by the Salvation Army - the Gill Memorial Boys Home, Goulburn (the Gill). Shown to me and marked --"

Q. Don't worry about the number.

 A. "Two Salvation Army officers at the Gill, Lieutenant [X17] and another Officer (I can't remember his name), assigned me to cleaning out the kitchen grease traps. I believe they assigned this chore to me because it forced me to take a shower afterwards. During my shower, Lieutenant [X17] would fondle my genitals. This occurred on an almost nightly basis.

Lieutenant [X17] would also escort me when I needed to use the toilet at night, and he would have anal intercourse with me. This occurred once or twice a week.

I was also frequently taken to the office by an Officer (I cannot remember his name) and caned. I would be caned across my bare bottom until I bled. On one occasion I was caned approximately 37 times. This was punishment for 'talking back' to an Officer.

.1/04/2014 (65)

1	
2	I ran away from Charlton after living there
3	for only a few months, but I was captured
4	by the Petersham police.
5	by the reterman periodi
6	A few weeks later, I ran away again.
7	Initially the Police sent me back to
8	
	Yasmar. But following a court appearance I
9	was returned to my mother and stepfather on
10	"home remand."
11	
12	However, my stepfather and I were still not
13	getting on. About three weeks later, at my
14	next court hearing, I requested to be made
15	a Ward of the State.
16	
17	Royalston Boys Home, Glebe. I was placed
18	in Royalston Boys Home, Glebe (Royalston),
19	a children's home run by the New South
20	Wales State Government. I was sexually
21	abused by a house master at Royalston.
22	
23	Foster/boarding home, Stanmore.
24	
25	About one month later, the Court ordered my
26	transfer to a foster/boarding home for
27	wards of the State located at 59 Cavendish
28	Street, Stanmore (Stanmore). The home was
29	funded by the New South Wales State
30	Government and operated by [two named
31	persons].
32	
33	I was regularly sexually abused there.
34	
35	After a few months living at Stanmore,
36	I ran away. I was captured and taken to
37	Albion Street Shelter. At the Shelter
38	I was bashed by a number of boys.
39	
40	Mt Penang Training Centre, Gosford.
41	The second of th
42	In about 1977, I was sent to Mt Penang
43	Training Centre, Gosford, (Mt Penang); a
44	juvenile detention facility run by the New
45	South Wales State Government.
46	Joach Marco State Soveriment
47	Mt Penang was more like a gaol than a home,
- •	

the boys who lived there referred to it as 1 2 "the Pound." 3 I was physically and sexually abused at 4 Mt Penang almost every day. Routinely, the 5 6 Officers stripped my clothes off, hosed me 7 down, and flogged me - with a piece of 8 "four-by-two," or a garden hose, whatever This would lead to anal was available. 9 intercourse. 10 11 12 If I screamed loud enough it could deter officers from attacking me, but not very 13 often. 14 15 16 After three months living at Mt Penang, I 17 was again sent home to live with my mother. 18 19 Q. Mr [FE], it is at that point that we pick up the 20 approach to the Salvation Army. I understand that in November 2005 you sent an email to Salvation Army 21 22 territorial headquarters; is that right? 23 Α. That's correct. 24 25 And we have that email. It is annexed to your statement at FE3. In that, you referred to some of the 26 27 experiences that you had at Gill Memorial Home; is that 28 right? 29 Α. Yes. 30 31 Q. How did you know to speak to or approach the Salvation 32 Armv? 33 I'd had a number of nightmares over the years and it Α. was always relating back to my younger days, and 34 35 [REDACTED], my carer who looks after me, he had lost many hours sleep. He rung my sister, my younger sister, because 36 37 I'd wake up screaming at night and then he wouldn't know what to do, and with my younger sister being a police 38 39 prosecutor, he could talk to her, she could help, and they said, "We'll contact the Salvos and see what they can do." 40 41 42 And then you were contacted, following your email, by 43 Captain Daphne Cox, as I think she was then; is that right? Correct. 44 Α. 45 At about that time you say you began seeing 46

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Colleen Hirst. That was February 2006; is that right?

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2
3
         Q.
              She's a counsellor, isn't she?
 4
         Α.
              Yes.
5
6
              In fact, she's a psychologist and family therapist; is
7
         that right?
8
              I believe so, yes.
         Α.
9
              Who arranged for you to see her?
10
         Q.
         Α.
              The Salvation Army.
11
12
13
         Q.
              And who paid for you to see her?
         Α.
              The Salvation Army.
14
15
         Q.
              Was one of the reasons that you saw her to draft an
16
17
         impact statement?
18
              I believe so, yes.
19
20
              Could we just have a look at FE5, if that could come
         up, please. The annexure will come up on the screen,
21
22
         Mr [FE].
                   Do you see names and addresses and phone numbers
         have been removed from it, but is that the impact statement
23
24
         that she helped you draft?
              Yes.
25
         Α.
26
27
         Q.
              Was she offering you counselling at the same time?
28
         Α.
              Not really, just asking a lot of questions.
29
30
         Q.
              I see.
                      Were you receiving counselling from anybody
31
         else?
32
         Α.
              No.
33
34
              At that time?
         Q.
35
         Α.
              No.
36
37
         Q.
              After you saw Colleen Hirst, have you received
38
         counselling from any other psychologist?
39
         Α.
              No.
40
41
              What did you understand would happen after your impact
42
         statement was sent to the Salvation Army?
43
              I didn't really know what to expect.
                                                      I didn't even
         really know what I wanted. I just wanted sort of closure
44
45
         or some sort of understanding of what had happened.
46
47
         Q.
              You were in email contact with Captain Cox; is that
```

Α.

.1/04/2014 (65)

Yes.

d Hirst, and g? they would
Hirst, and g?
Hirst, and g?
Hirst, and g?
Hirst, and g?
g?
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1 2	Α.	Yes.
3 4	Q. A.	And what the effect had been on your life? I'm pretty sure I did, yes.
5 6 7	Q. claii	And what did they say would happen next with your m?
8 9	Α.	I can't remember.
10 11	Q.	You say in your statement:
12		My matter was taken back to the PICC -
13 14	that	's the Personal Injuries Complaints Committee -
15 16 17		in May 2006. I had to wait about two weeks to be hold the outcome of this meeting.
18 19 20 21	Do yo	ou remember waiting for that period of time? Yes.
22 23 24	reme	And you say that you were nervous about it and you Captain Cox an email asking for an update. Do you mber that?
25 26	Α.	Yes.
27 28 29 30 31		And then there's a letter that you annex to your ement, 25 May 2006, where Captain Cox offered you an ratia payment of \$60,000; is that right? Yes.
32 33 34	Q. A.	Do you know how that \$60,000 was calculated? I would not know.
35 36 37 38	Q. how <sup>.</sup> A.	Were you ever told by Captain Cox or Major Witts about that amount was calculated? No.
39 40 41 42	Q. info A.	Did Colleen Hirst ever provide you with any advice or rmation about how that was calculated? No.
43	Q.	You say in your statement at paragraph 37:
44 45 46 47		Daphne Cox's email included an apology, but it meant nothing because I didn't feel it was sincere.
- •		

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37

38 39

Was there a meeting that you went to where Captain Cox or somebody else from the Salvation Army provided you with an apology in person?

The only other time that we went to the Salvation Army was when we returned the signed papers to Elizabeth Street in the city.

41 42 43

44

- Q. On that occasion, did Captain Cox provide you with an apology?
- 45 Not that I can remember, because [REDACTED] and my niece was with me, and I refused to go inside the Salvation 46 47 Army building.

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3
         Α.
 4
5
              Did you discuss whether you should accept the $40,000
6
         with any other person?
 7
              Only [REDACTED].
8
              Thank you. You say that Captain Cox suggested that
9
         Q.
         you ask Colleen Hirst to assist you with the forms.
10
         she assist you with the forms?
11
12
              If I remember, we just read over them and that was it.
13
              She's not a lawyer, is she?
14
         Q.
15
         Α.
              No.
16
              Did you have some discussion with her about whether
17
         you should sign or not?
18
19
         Α.
              I can't recall.
20
21
              Did you have any discussion with her about whether you
         should accept the amount of $40,000 or not?
22
              Not that I can recollect at this stage.
23
         Α.
24
25
              I apologise, when I said "$40,000", I meant to say
         "$60,000". I will ask the question again. Did you discuss
26
27
         whether you should accept the amount of $60,000 with
         Ms Hirst?
28
29
              I can't recollect.
         Α.
30
31
              The only person that I think you said you may have
32
         mentioned it to was your carer, [REDACTED]; is that
33
         correct?
34
              Yes.
         Α.
35
         MR BECKETT:
36
                       Those are my questions.
37
38
         THE CHAIR:
                      Any questions?
39
         MS EASTMAN:
40
                       No.
41
42
         THE CHAIR:
                      Does anyone else have any questions?
43
         MR AGIUS:
44
                     No, your Honour.
45
         MS McKENZIE:
46
                        No.
47
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                                 6880
                                          [FE] (Mr Beckett)
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Is he a qualified counsellor?

1

Q.

Thank you, Mr [FE], for coming in and telling 1 THE CHAIR: You're now formally excused. 2 your story. 3 <THE WITNESS WITHDREW 4 5 6 MR BECKETT: Mr Lucas can come back into the witness box. 7 <JOHN LUCAS recalled, on former affirmation:</pre> 8 [2.35pm] 9 <EXAMINATION BY MS EASTMAN CONTINUING:</pre> 10 11 MS EASTMAN: 12 Q. Just before lunch I was asking you about 13 a question you had been asked by Mr Beckett as to whether you'd come across a statement, and the transcript reference 14 15 is page 6830, line 43: 16 17 Did vou ever come across a statement either on, for example, The Salvation 18 19 Army's website or in some correspondence with The Salvation Army as to precisely 20 21 what the process was? No. 22 Α. 23 24 I just wanted to be clear as to your understanding of what the reference to a "statement" was when Mr Beckett asked 25 you that earlier this morning? 26 27 Α. Right. Okay. 28 29 Having told you that, what did you understand the reference to "statement" was? Was that just to a document 30 31 or some written account of what the process would be? Yes, I hadn't been aware of such a document. 32 33 34 Can I now turn to how you went about the process of 35 preparing the victim impact statements. The Commission has before it a number of impact statements, and they're all 36 37 quite different in terms of their content, their length, and the matters that they raise. How did that process 38 39 start or how did the process of writing a victim's impact 40 statement start with you? Could you take us through that? 41 Α. Often it would start with just a spontaneous 42 description by the person, the complainant, about what they 43 remembered happening, the experiences which they'd endured, and I would simply record, as faithfully as I could, 44 exactly what they said and, really, it was mainly that; it 45 was mainly getting down as many details as to what they 46

could remember happening.

- Q. Did it start by you asking them to just tell you what had happened or what experiences they remembered?

  A Yes usually that was the sort of way in which it
- A. Yes, usually that was the sort of way in which it started.

- Q. The process of recording it was that you would write down an account of what they told you as they were telling you?
- A. Exactly, yes.

12 Q. And then the process of typing it up was something you did after the meeting with them?
14 A. Yes.

- Q. And during the course of taking the victim impact statement, did you ask them questions to clarify any aspect of their information?
- A. I think sometimes, just matters of understanding to make sure that I'd understood correctly what they were saying and noted it down correctly, yes.

- Q. Was it your view at the time that the content of the statement should reflect what the survivors were telling you rather than something you thought that they needed to tell the Salvation Army?
- A. Yes, exactly.

 Q. Was it ever your practice to say to any of the survivors, "Well, look, I think you need to elaborate on this point" or "Provide more detail about this" or "Do you have a report that you could attach and send in with the impact statement?" Did you do that?

A. Not usually, no.

- Q. In the course of talking to the survivors about preparing the victim impact statement, over what period of time did that occur? Was it, for example, in one session, or would it occur over a number of sessions or visits with
- 40 you?
  - A. It was usually something the main part of it was usually established in one session.

- Q. And how long would that take?
- A. That might take a couple of hours, you know; it might take an hour. Usually people, once they started talking, would keep talking and I would simply write as much as

 Q. Just from your observations, did you find that the survivors, in recounting their experiences to you, found that distressing, or did they say to you they found it a helpful process? What was your experience of talking to them about preparing the impact statement?

A. Well, for most people it was a very distressing experience and often had to be - they often had to have a break or sometimes wouldn't be able to carry on and we'd have to wait until they were ready to come back to it again, but in most cases it was a very distressing experience for them to talk about.

Q. At the end of those discussions, did you ever recommend or suggest to any of the survivors that they seek some counselling or speak to anybody else about how they were feeling having spoken to you about their experiences? A. Yes, I would always - I could always recommend to people or suggest to people that they, if they needed some further support, they could have some counselling.

 Q. Was that something that you did for everybody or just decided that on a case-by-case basis, depending on how the person might have reacted?

A. Yes, it was usually on a case-by-case basis.

Q. After the meeting with the survivor, was it your practice to type up the statement yourself or did somebody else assist you to do that?

33 A

A. No, I would do that.

 Q. For most part, you just recorded in the typed version what the survivor had told you, or was there any editing undertaken by you?

A. No, I would record it as faithfully as I could and I would always have them read through that and make sure that I'd covered everything that they wished to say before I submitted it.

- Q. That was the next matter I was going to ask you. What happened after the typed version was prepared? Did the survivor come back in to meet with you to read over the statement or did you send it out to them?
- A. Usually, they'd be coming in and I'd get them to look

- victim impact statement was insufficient or didn't address relevant issues?
- No, I don't recall.

> 26 27

21 22

> Did you receive any indication from anyone in the Salvation Army critical as to the content or the form of the impact statements?

Α. No.

28 29 30

31

And at any time were you asked by anyone to prepare the impact statements in a particular format? No. Α.

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Did anyone ask you to cover particular topics in the impact statement? Sorry, I'll clarify that. By the Salvation Army, so did anybody from the army say, "You must cover the following topics." Did anybody ever say that? I was never told that I had to, but there was a general understanding that I would present the information that the person had given me and also the impacts which they identified that that experience or those experiences had had in their life subsequently. So it was those two things that were the main part.

43 44 45

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Can I put it this way: it wasn't a matter of the impact statements being a tick-a-box process, that you had a checklist and you had to tick the boxes to make sure

1 2 3	-	covered everything? No, it wasn't like that.
5 5 6 7 8	refle words Salva	Was it your intention that the impact statements ct the words and the feelings of the survivors and the and the feelings that they wished to convey to the tion Army? Yes.
10 11 12 13 14 15	army, lette you a had b	After sending in the victim impact statements to the do you recall the usual practice was to receive a r from Daphne Cox, and later Robyn Smartt, informing nd the survivor that a copy of the impact statement een received? Yes.
17 18 19 20 21	recei an in read	Would you agree with me that the letters that you ved from either Major Cox or Major Smartt usually had dication that the victim impact statement had been by them and sent to the PICC, the committee? Yes.
22 23 24 25 26 27	commu stage	As I understand your evidence earlier, you would nicate to the survivor and let them know that that had been completed?
28 29 30 31 32 33 34	with A. refer all i recei	Those letters generally sought an opportunity to meet the survivor, the letters from the army? Well, when they - the letter that I think you're ring to is just an acknowledge of receipt, and that's t was. It was, "Your impact statement has been ved by me and will be presented at the next tunity at the PICC meeting."
35 36 37 38 39 40	sugge survi	You don't recall, at around that very early stage, the stion that there be some opportunity to meet with the vor? No.
41 42 43		Did that come some time later? Yes.

Q.

Α.

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In terms of a meeting with the survivor, that was the

next big step in the process after completing the victim

Well, the letter that you refer to would come

impact statement, would you agree?

42

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46 47 go about doing that in terms of when that meeting might be held and the nature of the meeting?

Well, if someone said, "Look I want to come and have a chat to you before this meeting", I would say, "When do you wish to do that?", and we would have a meeting and then I would simply follow the lead - you know, sometimes it was about people being really worried and anxious and, you

know, waiting for this meeting and wondering what it was going to be like and were they were going to be cross-examined. They weren't sure. So my job really, then, was to try to reassure them that I would be present and that they wouldn't be put in a position which they -you know, they would always be in control of the process and that I would support them. It was that kind of reassurance that people often needed.

- Q. Did you generally give them an indication about how the meeting might be conducted?
- A. In broad terms, yes.

- Q. Did you ask them, as part of the preparation for a meeting, whether or not they might be comfortable with the Salvation Army officer wearing a uniform or not?
- A. I don't think I did ask them that.

- Q. Did you generally tell them, based on your experience, what was likely to happen in the meeting in terms of its duration and who would speak and what topics might be addressed?
- A. In broad terms, yes, I often had those conversations with people, yes.

- Q. From your experience, did you find those pre-meeting sessions with you helpful for the survivors?
- A. I think so, yes.

- Q. And was it an important part of the process that they had an opportunity to meet with you prior to meeting with the Salvation Army officers?
- A. It was important for them to know that I would be there if they needed that support, yes.

Q. Then we come to the day of the meeting. I think you've given some evidence earlier about your recollection that the officers would generally wear uniforms. Can I suggest to you that there might have been some occasions where the officers didn't wear their uniform? Can you remember that?

A. That may well have been the case, I honestly don't recall that.

Q. Do you have any recollection of any conversations with Daphne Cox prior to some meetings where you discussed whether or not it might be appropriate for her to wear her

1	uniform? Do you remember that at all?
2	A. I don't remember, actually, no.
4	Q. And you've given evidence earlier that the meetings,
5	for the most part, occurred at Lotus Place?
6 7	A. Mmm.
8	Q. So I assume there's a particular room that was used
9	for the meetings?
10	A. Yes.
11	
12	Q. And would that be a room that the survivors would be
13	familiar with? They might have used the room on other
14	occasions and met with you at that place?
15 16	A. Normally, yes, there was a room that we had which was part of the centre that was comfortable and, you know, was
17	really designed to try and make people feel at ease, with
18	easy furniture, and so forth.
19	
20	Q. So it wasn't a room with a great big desk, with people
21	sitting opposite each other and looking very formal?
22	A. Absolutely not, no.
23	
24	Q. Could you describe what the room environment was for
25	one of these meetings?
26 27	A. There were a - it was like a lounge room, really.
28	There was a two-seater lounge and a couple of single lounge chairs and a coffee table, and in one corner, yes, there
29	was a desk, so that if anything - if you needed to write
30	something down at all during that meeting you could go to
31	the desk but the main room was just designed as a lounge
32	room with nice lighting and also, you know, with some
33	decorations on the walls, paintings.
34	
35	Q. Was it the case that you thought that was an
36	environment that was appropriate for the nature of the
37 38	meeting that the survivor was about to have with an officer?
39	A. Yes.
40	7. 165.
41	Q. As far as the meetings were concerned, how did they
42	start? Were the Salvation Army officers in the room and
43	the survivor came in, or did it work the other way around?
44	A. Normally, the survivor would come in first and we
45	would just have a sit down together for five minutes and
46	I'd say, "How are you feeling?", and they'd talk about how
47	they were feeling. Then usually Major Cox or Robyn Smartt

- Q. Did the meeting start off in a formal way? Were people introducing each other, or did it just take its lead depending on the particular circumstances and personalities?
- A. It did take its own shape. Normally, you know, Daphne Cox would introduce herself and talk about why she was there and where she'd come from, and thank them for being present, and then the reference would slowly move towards the statement and what they'd actually communicated in their statements.

- Q. Did you find from the meetings that you attended that each meeting was different?
- A. Yes, it was. There were certain formal there were certain things that were present at all the meetings, but yes, there was a certain sense that it would follow the particular person and, you know, what level of emotion they were experiencing and so forth, yes.

- Q. You didn't get a sense, for example, that Major Cox or Major Smartt came up with a script and they were reading off a script and following a very regimented procedure at all, did you?
- A. No, not at all.

- Q. I think you say in your statement that your observation was that they were both sensitive and approachable?
- A. Yes.

Q. I think you said to Mr Beckett earlier today that you found, I think, that Daphne Cox, on occasions, would be quite emotional in the meetings as well?

A. Yes.

39 A. Ye

- Q. Can you describe for the Commission the tone of these meetings?
- A. They were informal in tone and they were respectful and, yes, they were an opportunity for a conversation between people, really. It was more of a conversation than an interview, if you know what I mean.

1 2 3 4	Q. From your observations, was the meeting an opportunity to negotiate a monetary sum? Would you say that would be the purpose of the meeting or A. No.
5 6 7 8 9 10	Q. Would you say that it would be quite inappropriate to have had a negotiation about money in a meeting of this kind?  A. Yes.
10 11 12 13 14	<ul><li>Q. Is a better way to look at these meetings more an opportunity for a reaching-out between the survivor and the army?</li><li>A. I saw the meetings as a conversation between people,</li></ul>
15 16 17	really, and what happened with the army I saw as being quite a separate matter.
18 19 20	<ul><li>Q. At some of these meetings there were tears, were there not?</li><li>A. Yes.</li></ul>
21	
22 23 24	Q. And there's been some suggestion in some of the evidence given to the Commission in this case study that the survivors thought that any tears from any Salvation
25 26	Army officer might be crocodile tears.  A. Mmm.
27 28	Q. Is that something that accords with your recollection at all?
29 30 31	A. No.
32 33 34	Q. In terms of any tears by any of the Salvation Army officers, did you, from your observations, think they were genuine?
35 36	Ä. Yes.
37 38 39 40	Q. Would you agree that Daphne Cox and Robyn Smartt engaged with the survivors by speaking from their heart and that was the way in which they communicated with the survivors?
41 42	A. Yes.
43 44 45 46	Q. Would you agree that in these meetings, Daphne Cox would use the word "sorry" rather than "apology" if she was talking to the survivors about their experiences? A. Yes.
47	

Do you recall Daphne Cox ever talking to you about how 1 she thought the word "sorry" was a more appropriate word 2 than simply saying "I apologise" or "we apologise" - do you 3 4 ever remember having a conversation with her about the 5 importance of the language used? 6 I don't remember such a conversation. 7 8 But you remember that her usual language was to use Q. the expression "sorry"? 9 Α. Yes. 10 11 12 Was there ever an occasion where, in any meeting with 13 Daphne Cox, you thought that when she expressed the word "sorry" she wasn't genuine? 14 15 Α. No. 16 And any meetings that you attended with 17 Major Robyn Smartt - was there any occasion where if she 18 19 expressed an apology or sorrow that you detected that it 20 wasn't genuine? No. I really didn't get to know Robyn Smartt very well 21 22 because she came at the very end of my career at Micah 23 Projects, but I did know Daphne Cox because we spent there was a long period of relationship between us in that 24 25 way. 26 27 You say in your statement at paragraph 19, if I could 28 ask the Commission officers to bring that up: 29 ... most clients found the meetings with 30 31 the Salvation Army to be positive. 32 33 Can I just ask you, by that, you mean "positive" in the 34 sense that it was a worthwhile process for the survivors? 35 Α. Yes. 36 And "positive" in the sense that there might be a 37 degree of relief once the meeting was over, that at least 38 39 they'd gone through the process of having the meeting? 40 Α. Yes.

41 42

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- Q. It would have been the case, would it not, that the experience of every survivor in every meeting would have been different?
- A. Yes.

45 46 47

Q. You say in paragraph 20:

opportunity for a break or a little bit of time out? Α. Yes.

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At any stage during any of the meetings with the Salvation Army officers, did you get a sense that the officers disbelieved any of the survivors in terms of the account that the survivors were telling?

1 A. No.

Q. There was never an occasion, was there, where any of the officers from the army told you that they thought that the survivors were making up a story or their accounts were false?

A. No.

- Q. Would you agree that the survivors's accounts were taken on face value, regardless of whether they might be consistent or inconsistent with other accounts that you'd heard?
- A. I think so, yes.

- Q. Even though some of these meetings were difficult, would you say that the meetings generally ended on a note where the survivor left feeling respected and heard through the process?
- A. I never really asked the clients whether they felt that way, but the meetings usually ended in an amicable way, yes. I would describe it that way.

Q. You say in paragraph 21 of your statement that at the end of the meeting, most victims would be quite upset and you'd spend some time helping them get back to reality.

A. Mmm.

- Q. Is that paragraph 21?
- A. Yes.

- Q. I just wanted to ask you a little bit about that. Do you mean by that that the meeting itself might have been a difficult process, but after meeting there was still work that you needed to do to help the survivor almost get their equilibrium back. Is that what you mean by "bring them back to reality"?
- A. Yes, it is, yes.

- Q. So not that there was any air of disbelief, but just, in a sense, steadying them and calming them after the process?
- A. Yes, just allowing them to react in a kind of natural way, you know, to the experience. That was my part of what I did after the meetings. Usually people wanted to spend a bit of time, have a cup of tea and maybe just talk about it a bit or ask me questions maybe.

- 1 Q. Did you take any notes during these meetings at all? 2 Α. 3 4 Q. Did you see anybody taking notes during the meeting? 5 Α. 6 7 You didn't see Daphne writing as people were talking 8 about their experiences, for example? Α. 9 No. 10 Would you agree with me that if Major Cox and or 11 12 Major Smartt had sat in these meetings writing notes, that that probably wouldn't have been conducive to the 13 discussions that you've described? 14 15 Yes, I would agree with that. 16 After these meetings and after you'd spent some time 17 talking to the survivors to regain their equilibrium, did 18 19 you tell them that the next step would be that they're 20 likely to hear from the army at some time in the future about what outcomes might be offered to the survivor? 21 22 Normally that would have been explained by Daphne Cox 23 at the end of the meeting, that they would hear further, then, from the Salvation Army once the meeting had 24 25 happened. 26 27 To the best of your recollection, at least in the 28 latter part of the time that you were dealing with these 29 meetings, the meetings themselves weren't occasions where Major Cox or Major Smartt were offering money in the 30 31 meetings? 32 Α. No, no, they weren't. 33 34 In fact, there was very rarely, if ever, a discussion 35 about any monetary amounts? There was never a discussion about monetary amounts, 36 37 simply that an ex gratia payment would be one of the 38 options that would be considered by the committee. 39 40 Q. Do you see that the purpose of these meetings had 41 anything to do with working out what the value of the claim 42 might be or the level of any ex gratia payment?
- Q. In terms of, then, the next step, when a letter came back from the army either making an ex gratia offer or suggesting some other outcome, would it be the case that,

It certainly didn't seem like that, no.

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- Q. Would that be done, for the most part, by asking them to come in and talk through the letter, or was your usual practice to do that in whatever manner the survivor thought appropriate telephone, email?
- A. In whatever manner they wanted, yes.

- Q. Would you agree that the survivors reacted differently to the letters that might come from the Salvation Army making offers of ex gratia payments?
- A. You mean when the final letter of offer came?

- Q. Yes.
- A. Yes, people would react differently.

- Q. Some people might have been quite pleased with the outcome?
- A. Well, there was a sense of resignation, I think, "This is the offer."

 Q. So that when you say "a sense of resignation", resignation in the fact that finally an offer was made or resignation in the sense that this was what they were offered and they needed to consider that?

 A. Yes. The letter would say, "This is the amount that we're offering you, and if you're agreeable to this offer there's a deed of release which you will need to sign and bank details which will need to be provided." So it was like that letter signalled, "This is it, we've reached an end point now and this is what we're saying". So they were faced - the victim was faced with either signing that document and accepting or not. That's what I meant by "resignation"; there was very little choice other than signage or non-signage.

 Q. Can I ask you to look at paragraph 23 of your statement. You say there in the second sentence that in regards to the financial offers, some clients considered it was a good outcome, while others were insulted, and that your experience was most victims were able to accept the offer and not want to go any further, but there were a couple of victims who you can recall were very unhappy with the offers that were made to them by the army. That's a

1 little bit different to the evidence that you've given 2 today saying that, for the most part, they were resigned 3 and felt they just had to accept the offer? 4 Well, what I said there is that some clients consider 5 it a good outcome while others were insulted. 6 by that is that some clients considered that a good outcome 7 in the sense that they had been made an offer. 8 looked at the offer and said, "This is an insult to me. I won't accept it." That's what I mean by "good outcome", 9 "a positive outcome" may be a better way of putting that, 10 and that most of these people were able to accept the offer 11 12 and not want to go any further. They were prepared to sign the deed of release and to give the bank details and to see 13 that that was the end of the matter, because part of what 14

they had to sign was that they would take no further

them and so that's what I mean by that statement.

action, that this was the end of the matter legally for

- Q. In terms of some clients considering it was a good outcome, was it your observation that some of the survivors were happy that the process could finish and they were happy with the outcome that flowed from the making of the impact statement and the meeting that they might have had with the army?
  - A. I don't think I'd use the word "happy". I think they were accepting of the offer and prepared to make some headway, or at least to turn over the page and see if they could move forward in their lives.
  - Q. I think the Commission has before it some correspondence between you and the Salvation Army where the victims who were unhappy or felt insulted by the offer asked you to write back to the army to indicate that they were unhappy and perhaps asking for a reconsideration of the financial aspect of the outcome?
  - A. Mmm.
- Q. Do you remember doing that?
- A. Yes.
- Q. Was that a regular thing that you had to do?
- 42 A. No.

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- Q. Can you remember on how many occasions you might have done that?
- 46 A. Not exactly, but I would say 10, maybe 10 or less.

Q. I think you have been taken today to some email exchanges between you, the Salvation Army, and Cherryl Eldridge. Do you remember Mr Beckett showing you some email correspondence earlier today?

A. Yes.

Q. In one of the emails she sets out a list of questions that she wants answered, and then those questions are sent, by you, off to Daphne Cox?

A. Mmm.

10 A

Q. Do you remember any other survivor, other than Ms Eldridge, asking for that type of information?

A. No. I don't.

Q. Looking back on the events now, was it an absolutely critical part of the process for the survivors to know how the sum was calculated in terms of the financial offer?

A. I think that it was variable. I mean, I think every survivor came with a different agenda, and Cherryl Eldridge was a person who needed specific detail and so, consequently, that was what she wanted to say. But everybody's response was slightly different, you know; there was no formulaic kind of response that the survivors would make to the offers that were made to them.

Q. At paragraph 26 of your statement, you say there that there was a prevailing sense among clients, and it was your view, that when the offer was accepted, that was it and the door was shut. Could I just ask you a little more about what you mean by that. Do you mean there that the door was shut in the sense that the door was shut to further financial outcomes, or do you mean there the door was shut in terms of any ongoing engagement with the army?

A. I'm referring there to the deed of release and, you know, the fact that people would have to - in signing that, would have to be saying that they would take no further action. So that's what I'm referring to there. That was what I meant by the door being shut. If you sign that, then you're really signing away any opportunity to move further with the Salvation Army process.

Q. Did you talk to any of the survivors about that? A. In what sense?

Q. In the sense of what signing the deed of release might mean and this sense of whether the door was, in fact, shut

1 by signing the deed of release and acknowledge and release 2 3 I would talk to them about that, yes. 4 What did you tell them? I know each person is 5 6 different, but just generally, for the benefit of the 7 Commission, what did you talk to or explain to the 8 survivors about what they were signing? Well, I would only explain anything to them if they 9 asked for explanation. I mean, I didn't have a policy of 10 explaining to everybody what that meant, but sometimes 11 people would say, "What's this deed of release thing?", you 12 know, and I'd say, "Let's have a look at it" and we would 13 read it out, or I would read it out, so that they were 14 15 quite clear about what it is they were signing. 16 17 Did they ask you questions, in some cases, about what 18 things meant and what you --19 Α. No. 20 Q. 21 No? 22 Α. No. 23 24 Q. You just read it out to them? 25 Α. I read it out to them and they were either happy to sign that or not, you know. As far as I remember the deed 26 27 of release, it was a document that said they would accept 28 the offer that had been made and undertake legally that 29 they would take no further action. 30 31 Was there any discussion ever about whether or not 32 this document had any legal ramifications for any of the 33 Did you talk to them about that at all? survivors? 34 Α. No. 35 I think Mr Beckett asked you questions earlier this 37 morning, and the transcript reference appears at 6850, 38 about suggesting whether or not the survivor might take 39 some legal advice, and I think you said in answer that you 40

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didn't make that suggestion? Α. No.

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During the time that you assisted the survivors, were you aware of the Legal Aid Commission? Α. Yes.

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47 Q. And were you aware that the Legal Aid Commission had

- referred, on occasions, survivors to the Esther Centre? 1 2 I wasn't aware of that, no.
- Was there any relationship between the Esther Centre 4 or Lotus Place and the Legal Aid Commission? 5 6
  - I'm not sure of that.
  - Q. You're not aware of that?
  - Α. No.

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- Were you aware whether there were any community legal centres that might be --
- Α. Yes.
  - And did you ever suggest to any of the survivors contacting the community legal centres?
  - No, my job, as I saw it, was not to suggest to them what they might do but simply respond to them. If they said, "Look, I don't understand this stuff. It's a legal document, what does it mean?", then I would say to them, "Well, if you want to find out, you need to talk to a lawyer, and here are various places you could go". I would never bring that up.
  - And who or what were the, "here are various places you Q. Do you have a recollection of who you might have suggested or where they might go?
  - No, but I could always find out very easily. was the Caxton Street Legal Centre that was quite close to where Micah Projects was situated, you know, and I could always have sought advice from my colleagues in the broader organisation. "I have someone who wants to talk to a solicitor about this deed of release, who is the best person?" But I didn't have a list, as such, in front of me.
  - Did you have involvement with the Queensland redress Q. scheme whereby I think a sum of \$500 was available to survivors to seek some legal advice in relation to settling any matter with respect to the Queensland Government? Commission's heard some evidence about that at the last case study?
  - My involvement with the Queensland redress scheme was simply in the same capacity, as an advocate for people who wanted to put statements together and make a claim, but that was my only involvement.

No, not really.

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- If you thought that the absence of legal advice or the ability of the survivors to pay for legal advice was an impediment to the Salvation Army's processes, would that have been something that you would have raised with Major Cox or Major Smartt?
- If the issue had been an important issue for my client, I would have sought any ways possible to assist them to go forward, yes.

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But you don't remember on any occasion saying to Major Cox or Major Smartt, "Look, we've got a problem here. These survivors need some money to obtain legal advice and they shouldn't be asked to sign anything until they've had some funds to get some legal advice." It is not something you ever raised? Α. No.

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At paragraph 26 of your statement you also talk about the survivors, or some of the survivors, feeling that they were pushed out and left on their own without support. you see that, just the last sentence of that paragraph? Α. Mmm. Yes. Yes.

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Can I just ask you this: after the survivors went through the claims process, as you've called it, with the Salvation Army, did the survivors have an ongoing relationship with Lotus Place and you? Some did; others not really, no. Α.

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So it was a matter of choice as to whether the survivor might continue the engagement with you? Yes, that was a choice that they could make. always - I always would let them know that, you know, we Some people who came came because they were were there. regular users of the drop-in centre; others came who had no connection with the drop-in centre, because they'd heard, and they would come and go and not return.

45 46 47

Q. You're aware, aren't you, that some survivors received

assistance with ongoing counselling as part of the outcomes 1 2 process, so there might be the ex gratia payment and then 3 some additional payment for counselling sessions. 4 aware of that? 5 Yes, I was aware of that, yes. 6 7 The clients who wanted to take up the option of the 8 counselling sessions generally had the benefit of 10 paid counselling sessions? 9 Α. Yes. 10 11 12 Q. Paid for by the army? Α. Yes. 13 14 You were aware, weren't you, that at the end of the 15 10 sessions the counsellor might prepare a report to the 16 army as to whether or not ongoing counselling services 17 might be required? 18 19 Α. Yes. 20 21 Q. Did you have any involvement with that part of the 22 process at all? 23 Α. No. 24 25 Are you also aware that some of the survivors kept in contact with the Salvation Army through the reunions that 26 27 were held at Riverview? 28 Yes, I often attended those myself as well, mmm. 29 Do you remember one survivor who you assisted, and his 30 31 pseudonym is [FP]. I'm not sure whether you have it on the smaller version or whether - I might ask Mr Beckett to 32 33 assist with the original version. 34 I have got it, yes. Α. 35 Q. 36 Do you see that? 37 Α. Yes. 38 39 Q. Do you remember him? 40 Α. Yes, I do, yes. 41 42 And do you remember when he first came to seek some Q. 43 assistance from Lotus Place? I don't remember when he first came to --44 Α. 45

A. Not really, no.

Around August/September 2007, does that ring a bell?

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Q.

Do you remember that before he came to the centre, he 3 had been in fairly regular contact with Major Cox in relation to organising photo books and T-shirts and having 4 5 some sponsorship for a reunion? 6

Α. Yes.

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- Do you remember that you assisted him prepare a victim Q. impact statement and attended a meeting between [FP] and Maior Cox?
- Α. Mmm.

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- Do you remember that being a very positive outcome for this particular survivor?
- I don't honestly remember the details. I do remember there was a meeting, but I don't remember much about the meeting, sorry.

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Do you remember that after his claim had been finalised, there was a reunion at Riverview in the August of 2008 that he, together with Wally McLeod, organised? Α. Yes, I do, yes.

22 23 24

- Q. Did you attend that reunion?
- Α. Yes.

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- Q. Do you have any recollection of that reunion at all?
- Α. Yes, I do, yes, yes.

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- Can you describe to the Commission your recollection of whether this reunion was a happy or sad occasion, or how did you observe the survivors at the reunion?
- Well, they were it was a warm occasion and [FP] was one of the organisers and he, amongst all of those people, took a very active role in keeping them all together, in actually keeping them all in contact with each other, all the boys who had been through Riverview, and it was an occasion where everybody was in a mood of, you know, meeting up with each other again. It was basically - it was a reunion, and members of the Salvation Army were there and members of our service - well, I was there, and, you know, it was a positive occasion.

42 43 44

- Q. Did you attend other reunions after that time?
- 45 Α. Yes, I did.

46 47

Q. From your observations, have you found that those

- 1 reunions have been helpful to the survivors who attended 2 3 Α. Yes, I think they have been. 4 5 I just now want to ask you about the four survivors 6 who you refer to at paragraph 27 and following of the 7 Could I just ask you, why did you choose to 8 talk about those four particular individuals in your 9 statement? Well, they were four problematic - I would call them 10 problematic situations. 11 12 13 Is there any reason why, in the statement, you've just talked about the four problematic situations? 14 15 No reason, really. They were the ones that, you know, 16 came up as clients which were of interest, where there were sort of - which were different from the majority of cases. 17 18 19 So these four, would it be fair to say, stand outside 20 21 response from the survivors? Yes. 22 Α.
  - the usual experience that you had with the process or the
  - And looking back at those four, that they each had particular features that were quite perhaps specific to these survivors and their particular experiences? Α. Yes.
  - And those are the sorts of matters that you gave some evidence about this morning - about the need for an apology from Mr Everrit; the comparative amount offered by way of an ex gratia payment with the sister; the absence of a meeting because of the short period of time, I think you said?
  - Α. Mmm.

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- 37 So those seem to be situations that stand out of the 38 norm rather than represented the norm; is that right? 39 Α. Yes.
- 41 Q. Were these four cases cases that, when you prepared 42 your statement, you were specifically asked about by the 43 Royal Commission officers? Yes. 44 Α.
- Were you shown any of the statements by the other 46 47 survivors who gave evidence at case study 5?

1 2	A. Sorry, can you
3 4 5	Q. In the course of preparing your statement, were you shown any statements given by any of the survivors who gave evidence in case study number 5?
6 7	THE CHAIR: I don't think he'd know what case study 5 was.
8 9 10 11 12 13	MS EASTMAN: Q. Are you aware that this is the second time that the Royal Commission has had a public hearing involving the Salvation Army? A. I am.
14 15 16 17	Q. Were you aware that a number of survivors from the Queensland homes gave evidence at the last public hearing? A. Yes.
18 19 20 21	Q. And did you follow or read anything about the evidence that those survivors gave at the last case study? A. No.
22 23 24 25 26	Q. In the course of preparing your statement, were you shown any statements made by the survivors or transcripts of the evidence from the survivors from the last case study?  A. Not to my knowledge.
27 28 29 30 31 32	Q. And in the course of preparing your statement, did you review any files or any documents that you might have prepared for the Esther Centre when you were working there? A. Yes.
33 34 35 36	${\tt Q.}$ Was it the case that the Esther Centre kept a file on every client? ${\tt A.}$ Yes.
37 38 39 40 41 42	Q. And in preparing the statement, were the Esther Centre files something that you went back to the Esther Centre or Lotus Place to look at in the course of preparing your statement?  A. Yes.
42 43 44 45 46	Q. Did you provide any documents from the Lotus Place files to the Royal Commission as part of preparing your statement?
47	MR BECKETT: I object to that. This gentleman was, of

1 2	course, not with Micah by that stage. As I understand, summonses were issued to Micah, and as I understand it the
3 4 5	documents that are contained in the brief were obtained in that process.
6 7	THE CHAIR: I assume the answer is "no".
8	THE WITNESS: Sorry?
10 11	THE CHAIR: You had better ask the question again, but I assume the answer is "no".
12 13	MS EASTMAN: Q. I asked you whether you went back to
14 15	look at the material in the course of preparing your statement and you said, "Yes" and then I said, "Did you
16	provide any documents from the Lotus Place files to the
17 18	Royal Commission as part of preparing your statement"?  A. Right. I was a little bit confused. I mean, I went
19	back to look at statements, to, you know - but I went back
20	as a person who no longer worked in the organisation.
21	στο τη του στο
22	Q. Yes, I understand that, but you went and had a look at
23	the files that the centre kept?
24	A. Yes, I did.
25	,
26	Q. In terms of looking at the files, did you take any
27	copies of any part of the files to assist you in preparing
28	this statement?
29	A. Did I take them?
30	
31	Q. Mmm.
32	A. I read them and I had a copy of them.
33	
34	Q. Did you provide them to the Commission?
35	A. The copy of the statements?
36	
37	Q. Mmm.
38	A. I simply read them. Do you mean would I have
39	presented them to the Commission?
40	
41	Q. I'm just trying to understand, in the course of
42	preparing your statement, if you looked at the files kept
43	by the Esther Centre at Lotus Place, on looking at those
44	files, did you take any copies of any parts of those files?
45	A. No.
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47	THE CHAIR: I'm not sure where this is going.

Your Honour, I'm just trying to understand so we're in a position of knowing what material Mr Lucas had in preparing his statement.

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THE CHAIR:

He said he looked at the files.

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MS EASTMAN: I'm happy to leave that.

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THE CHAIR:

I mean, I don't know, but I assume we got the files, didn't we?

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Yes, indeed, and depending on which files, MR BECKETT: much of the tender bundle is taken up with claims files that were obtained either by the Salvation Army, and some

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from Micah as I understand. MS EASTMAN: I think it is a matter can I deal with later,

but there's some material in the tender bundle that may come from the Salvation Army's claim files. I have no difficulty with that. It just wasn't clear whether or not any of the documentation had as its source material prepared by or retained by Lotus Place or the Esther I was just trying to explore with this witness what material he had available for preparing his statement. As I said, your Honour, I'm happy to leave it.

THE CHAIR: I just don't know where it goes.

MS EASTMAN: It is not critical.

- Mr Lucas, have you had any involvement with any survivors initiating any court claims, civil proceedings? No, not to my knowledge, no. Α.
- You haven't been involved in providing survivors with any assistance working through a court process? Α. No.
- Finally, could I just ask you about the delay. I think you've given some evidence today to say that the delay was sometimes problematic for some of the survivors because they weren't sure when they might receive a response from the Salvation Army in relation to their impact statement and/or the meeting and/or any ex gratia payment that might be made. Do you remember giving that evidence earlier today?

1 2	A. Yes, I do.
3	Q. If there was any significant or material problem with
4	delay, that would have been something that you would have
5	raised with either Daphne Cox or Robyn Smartt?
6	A. Yes.
7	
8	Q. And to the best of your recollection, if you ever
9	raised any concern about delay, Major Cox or Major Smartt
10	always responded to you to tell you where things were up to
11	and what was going to happen next?
12	A. Yes, I would always have a response from them.
13	
14	Q. I think in your statement for the Royal Commission and
15 16	the evidence that you've given today, you've spoken about aspects of the Salvation Army's processes that you found
17	were frustrating for the survivors and suggested that there
18	might be ways in which the process could be improved. Do
19	you recall at any time during the discussions that you had
20	with the Salvation Army or any correspondence with the army
21	ever raising or suggesting what improvements might be made?
22	A. Yes, I do recall having said, you know, I thought that
23	they could be a little bit more prompt sometimes in their
24	responses they made to people who were putting claims
25	forward.
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27	Q. Anything else other than promptness?
28	A. Mainly that.
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30	MS EASTMAN: Thank you, your Honour.
31	THE OHATE WALL OF WALL
32	THE CHAIR: Yes, does anyone else have any questions? You
33	seem to be the only one left Mr Agius. Mr Beckett?
34 35	MR BECKETT: Nothing arising.
36	TIN BECKETT. NOTHING at 15 mg.
37	THE CHAIR: Thank you for coming and telling us of your
38	experience. You're now formally excused. Thank you.
39	experience. Tea to new formatry executed. Thank year
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42	MR BECKETT: I call Karyn Joan Walsh.
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1	MR BECKETT: Q. I wonder if you could state your full
2	name for the Royal Commission, please?
3	A. Karyn Joan Walsh.
4	
5	Q. You've given your address to the Royal Commission. I
6	understand you've made a statement dated 12 March 2014; is
7	that right?
8	A. Yes.
9	
10	Q. Have you had a chance to review that statement
11	recently?
12	A. Last week.
13	ATT EAST WOOK!
14	Q. Is it true and correct to the best of your knowledge?
15	A. Yes.
	A. 165.
16	THE CHAID. Do you want to tandon it?
17	THE CHAIR: Do you want to tender it?
18	MD DECKETT. Var. thank Harris
19	MR BECKETT: Yes, thank you, your Honour.
20	THE CHATE
21	THE CHAIR: Exhibit 10-10. Where do we find it?
22	
23	MR_BECKETT: It is after Mr Lucas at tab 18 of the same
24	volume.
25	
26	EXHIBIT #10-10 STATEMENT OF KARYN JOAN WALSH DATED
27	12/03/2014
28	
29	MR BECKETT: Q. Ms Walsh, I understand you're currently
30	the chief executive officer of Micah Projects?
31	A. Yes.
32	
33	Q. And how long have you held that position?
34	A. Seventeen - I've worked for the organisation for
35	17 years.
36	, and the second se
37	Q. I wonder if you could give the Royal Commission,
38	please, a brief understanding of how Micah Projects was
39	established?
40	A. It was originally established through a local faith
41	community at St Mary's, South Brisbane, and it was set up
42	as an independent not-for-profit organisation to respond to
43	people who were marginalised and disadvantaged in the local
44	area and people who came to the organisation for
45	assistance.
46	ass is talle.
47	O Who provided the funding for it to be established?
41	Q. Who provided the funding for it to be established?

1 Α. The St Mary's Catholic community at the time. 2 3 Q. Has the funding of the organisation changed over those 4 17 years? We mainly get government funding, now, as well 5 Yes. 6 as donors and supporters and some philanthropic funds. 7 8 Are you in receipt of any funding from the Salvation Army for your operations. 9 Α. No. 10 11 12 Q. Have there been any discussions with the Salvation Army about provision of funding particularly for support of 13 people going through the claim process? 14 15 No, our position as an organisation is - we were 16 government funded to provide support to the people who had been through the Forde Inquiry, or were going through the 17 Forde Inquiry - the first grant that we received was a 18 19 victims of crime grant and we, you know, believed that there should be that independence. However, you know, the 20 Salvation Army has been, you know, one of the church's 21 22 asked to contribute to the Forde Foundation when it was set 23 up for victim support. 24 And the Forde Foundation? 25 Q. Α. It was set up after the Forde Inquiry. 26 27 28 Q. I see, yes. 29 By the government of the day. Α. 30 31 Q. Was that the \$100 million allocated --No. that was the redress scheme. 32 The Forde Foundation 33 was set up pre the redress scheme to provide individual 34 assistance to people who had been in institutional care and 35 had experienced abuse. 36 37 Do I take it that Micah saw a significant increase in both its funding and operations as a result of, first of 38 39 all, the Forde Inquiry, before the recommendations? I wouldn't say "significant". Over time, it has 40 41 But, no, I mean, originally we were approached by 42 people who were trying to get responses from the church

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There had been a lot of, you know, sort of discussion

when there was no response, including the Salvation Army,

following the Forde Inquiry. You know, victim groups were

beginning to form, people were asking for support in how to negotiate where to from here following the Forde Inquiry.

around what the options were, both legally, and the emergence of internal processes within the churches started fairly slowly after that.

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We would have events with people who had been in care from the different institutions. We gave policy advice and response to the monitoring of the recommendations of the Forde Inquiry. We would facilitate the Historic Abuse Network, which was a voluntary network of people from across all the institutions who wanted to participate in ensuring and monitoring what the recommendations of the Forde Inquiry were by the government and the churches.

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Can I ask you, you obviously now, and certainly when Mr Lucas was employed there, had a number of advocates that were assisting with the Salvation Army claims process: that's right, isn't it? Yes. Α.

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Perhaps you can give us an idea of the timing, in terms of the redress scheme versus the Salvation Army Was that process at the same time or did claims process. it predate the redress scheme or did it come after the

redress scheme. Can you assist us with that?

The internal processes, including the Salvation Army, were very slow at the beginning, following the Forde recommendations. Over time, a lot of energy was put into advocating that there be a Queensland redress scheme, and the views were that that should be both government and However, it ended up being government. processes that the Salvation Army used over that period of time developed. So people in the early days, following the Forde Inquiry, the early 2000s on, I think it was - gosh, I forget when the redress scheme was; 2010. Sorry, I've got a mental block, but it took about 10 years to advocate for that process of the redress by the State government, and certainly in the period that John's been talking about, the processes were more consistent and predictable than what they had been before.

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Q. Are you referring to the Salvation Army --Α. Yes.

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Q. -- or the redress scheme?

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The Salvation Army. The redress scheme was a government-led scheme which victims and people from institutions through the Historical Abuse Network had

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- Q. Clearly, by the time that Mr Lucas came to join Micah I think he estimates it was 2006 or 2007 it seems that the process was quite mature by then?
- That was certainly the period of where it was most consistent and predictable in what would be the I mean, originally our approach was to work with - some people went to the Salvation Army of their own accord; you know, some people said they would never go. There was a lot of discussion, I suppose, among people about whether or not having internal processes versus the opportunity for civil litigation were issues that people were interested in exploring. We would run forums. would have discussion about why people could or couldn't go forward with civil litigation, what were the legal People, you know, would give arguments put to people. feedback about the experiences they had had in a public, you know, sort of policy context, and I think, you know, there's been a lot of call that processes become more transparent and that there be some independent benchmarking around how all the churches, including the Salvation Army, approach the way in which victims are heard, the way in which perpetrators are held accountable, the way in which there is a compassionate response that respects the vulnerability that people are experiencing and the uniqueness of people's experience, the different kinds and extent of abuse that people experienced. These are all issues which there's continued discussion about the adequacy and the inadequacy of the processes.

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Q. In addition to the Queensland Government Redress Scheme, you've also given some evidence about the Salvation Army's claims process, if I can call it that. Have you also been involved in Towards Healing claims as well?

A. Yes.

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- Q. What about the Anglican Church's claims process as well?
- A. Yes.

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- Q. And Micah has, over the years, assisted across all of those different claims process, has it?
  - A. When we're allowed to or when it's appropriate.

- Q. In the sense --
- 47 A. Sometimes we would advise that, you know, people -

Q. Yes. You've heard quite a bit of evidence from Mr Lucas, and certainly you've been quite experienced yourself as Micah coordinator in the Salvation Army's process. Is there anything, given that perspective across all of the different churches that you're involved with, any particular aspect, good or bad, that sticks out with respect to the Salvation Army's claim processes that you can tell us about?

A. I think it's been useful that the process has become more structured and that there was a level of predictability in understanding what the process was, but certainly during the period that John was advocate, and Anne Hilton was another advocate - it wasn't always that way.

I think it's important to distinguish between the personal experience that people have in engagement with that individual meeting and the institutional response that people might expect; that people sometimes - you know, what they experience in a meeting and what they might reflect on overall, after the meeting, can shift as people realise that their options have been limited because of the inability --

- Q. Do you have any direct experience of that with respect to the Salvation Army process?
- A. With people who yes, witnesses who feel --

Q. That change in position?A. Oh, definitely.

Q. Can you provide the Royal Commission with some examples, perhaps?

A. I think some of the evidence that witnesses have given the Commission - it's clear that people have an experience of which, afterwards, it has a different perspective and a different context.

 Certainly, as more information becomes transparent about the way the decisions are made, people can have a reaction to that because they see there hasn't been equity

in the amounts of money that people have been offered. There was no benchmarking that was obvious for people. I mean, they weren't mediated processes, they were a process in which a person comes and tells of their experience --

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Just before we go there, can I ask you about those two issues first of all - equity and benchmarking. probably aware, a number of the deeds of release that have been entered into by the survivors or the claimants that have come forward have included an obligation not to Do I take it from your evidence that disclose the amount. notwithstanding that, there seems to be some common discussion about what those amounts are?

People - you know, people want their privacy about the amounts of money. We don't hear people talk about the amounts of money publicly very often, but they, you know, certainly did not want to be told they couldn't talk about their experience.

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However, some people, just since the Royal Commission has started and there is available information on your website about how the processes unfold - that was not information people had before. So how they reflect on the experience and how they, you know, see whether or not there was equity - it has always been an issue, and whenever we have discussions or processes which ask people not to talk about it - you know, share the details individually, but what would they want a more-effective process to look like, the transparency around decision making and how you actually - that there needs to be a better system of identifying, you know, what is the amount of money that is appropriate for the injury and harm that people have experienced.

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All of those matters appear to be interrelated. Let's take the --

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THE CHAIR: Stop for a moment.

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- You said that they want to see whether or not there Q. What do they see as being the relevant was equity. elements of equity?
- From what people have shared in our context, it's certainly been that there is a process of looking at what is the harm and fully understanding that harm. The issues around, you know, what that's meant for their life in terms

So wanting to know that there's sort of - I suppose it's like if you had a car accident or an injury occurred at work, there are systems behind how money is determined in terms of personal injury, and often people raise issue that there should be a system that is, you know, transparent around what amounts of money match what experience people have had.

- Q. So equity would be an amount of money that reflects an understanding of the level of injury; is that -- A. Yes. and for some people, added to that would be
- A. Yes, and for some people, added to that would be money that represents the harm that's been done by the processes not being just and not having the opportunity to seek redress over long periods of time.

Some people, you know, have been advocating for many, many years, like 30 years, to try and get attention to what occurred in the homes, and there would be some people who believe that there should be, you know, compensation for the lack of response and the lack of accountability of the churches, including the Salvation Army.

 Q. Do people talk to you about what they would see as appropriate or the appropriate range of money?

A. Not specifically, except if you looked at contemporary law - you know, certainly if someone was in the statute of limitations and, you know, certainly the Toowoomba situation, where a young woman was awarded \$450,000 for the abuse and then \$450,000 for the cover up, that was determined by the court because of that experience and how the experience was handled.

I think most victims, you know, want us as a community to have a much better contemporary view of the economic consequences that the abuse of their childhood has resulted in, and particularly for the people where there was sexual abuse.

 MR BECKETT: Q. Could I just go through that from a structural point of view. You've mentioned that through your experience of claimants through Micah and also through a number of roundtables, meetings, discussions, conferences

and so forth, you've formed a view that people are interested not just in recompense for emotional and social matters, but also economic matters; is that right?

A. You know, I think that's one of the challenges of the system - of this process, around is it compensation for economic loss or is it recognition of the economic consequences that people have experienced because of their childhood. You know, from the issues around lack of education to the direct consequences of sexual abuse,

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Q. It is a desire to look at it in a holistic sense, not just to highlight --

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- THE CHAIR: Q. No, in common law terms what you're saying is they see pain and suffering as one matter, but they see loss of opportunity for income, whether that comes from education compromised or otherwise, as a separate matter?
- A. Yes.

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Q. That's what you are saying?

childhood sexual abuse.

A. Yes.

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- Q. In there, of course, in the common law sense, there will also be an amount for medical expenses, however you describe it in this context?
- A. Yes.

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- Q. Do they look to see compensation that would meet their counselling and other psychiatric needs?
- Well, that's the whole issue about if people have accessed Medicare services or whether they've accessed services that are free, that, you know, they haven't had to directly pay for. Those issues all come up in terms of if you're looking at a compensation package and what would have to be repaid if it was directly considered that these things were linked. That's the complexity that I think people struggle with in terms of looking at the amount of But I think the expectation would be that in looking at a proper process, it didn't stop people from going through a civil or criminal trial and that there was some way of really putting a monetary position around the harm and injury and in the whole context of what living in an institution as a child, being sexually abused, physically, emotionally - that those things, that there was some work done around making sure that churches, all

churches, were accountable, all NGOs were accountable to that prescribed formula, rather than every church looking at it in an individualised context where there doesn't seem to be a very clear understanding of, you know, what the harm is and the extent of that harm, the consequences on a person's life and what a person needs for healing.

People are also seeking a just response. So how you establish what that just response is in a contemporary way is, you know, what people are seeking an answer to from a range of professions, I think.

MR BECKETT: Q. Do I take it that say, for example, the Salvation Army's claims process, like some of the other church processes, is inadequate in the sense that it doesn't consider or compensate for some of those matters such as economic loss; is that what you're saying?

A. Yes, and also that it doesn't - if the statute of limitations was removed, people would have another option.

THE CHAIR: Q. I'm sure you appreciate this is a very complex question?

A. I know.

 Q. I don't know whether you know, but I spoke about it yesterday, and in what I said yesterday I raised the serious questions that arise once you start down this path. It is complex.

A. I understand the complexity, but I think the expectation of survivors and victims is for us to really explore that complexity and look at ways in which it can be addressed in a contemporary way, not just in a very individualised way between a victim and a church or a government for that matter.

THE CHAIR: You can be sure it is at the forefront of all of the Commissioners' minds.

MR BECKETT: Q. Ms Walsh, then taking those issues, if you like, as the principles or the basis upon which some redress or compensation might be established, you've referred to benchmarking, and I presume you mean that with respect to each of those matters - say economic loss, non-economic loss, medical expenses and so forth - all of that should be benchmarked?

THE CHAIR: Just before you enter that, I was going to ask

 Q. You understand that in some States, in some areas of what used to be common law liability, the States have moved to provide structured schemes that provide both the decision-making process and also a range of benefits. Do you understand that?

A. Yes.

Α.

 Q. That mirrors, of course, what we've had for a long time, I think in every State, which is a workers compensation scheme that provides for ongoing arrangements but also potentially lump sums for people. In your discussions, are people thinking in terms of some structured scheme like that?

I don't think anyone --

Q. Take out the common law --

Definitely.

Yes.

Q. -- but in terms of a structured scheme.

I think that a structured scheme that's equitable across denominations and governments, because there are people that have been in institutions that were run by the government, so, you know, whether it was a tribunal approach or some structured approach - that it wasn't dependent upon the good intentions of a small group of people; it was actually a structured, principled framework that recognised that it is a victims of crime, that it is an abuse of power, that there is a fiduciary relationship, that these elements need to be, you know, named formally and appreciated formally in the structure of the process. 

MR BECKETT: Q. You referred to the importance of an independent tribunal at paragraph 28 of your statement. Do you consider it is possible for the churches to be able to establish their own processes?

THE CHAIR: Mr Beckett, I'm not sure we can take this discussion much further today. This is a very complex issue.

Q. Ms Walsh, if you don't mind me saying, we'll want your contribution again, because we will move to a process of consultation which will include roundtable discussions about this, and people like you, who have dealt with many people who have been in institutions, are very important in

A. Sure.

- Q. Is there more that you feel that you need to say today?
- A. No. Do I have to come tomorrow?

- Q. No. That's what I'm trying to avoid, for your sake, but have you been able to express in the exchanges, particularly with me, what you are being told by people who you are talking to?
  - I think the only comment I'd like to make Definitely. in relation to this case study is that it is very hard for - the victims have to be the ones to tell a church authority how to behave and how to, you know, develop apologies and develop a process that is going to meet the needs of a whole victim group, and that whilst people have had, you know, good interpersonal experiences in dealing with the church, in dealing with the Salvation Army, there are many people that have not had the confidence to come forward and to bring their issues and tell their story and to seek whatever it is they would want to seek; that there's still a lot of people in the community who haven't got faith in the process to move forward, and that's what they're certainly looking to this Commission to assist them in gaining that confidence.

Q. I was interested to ask you this: you speak in your statement about the issue of apology, and I have the impression that your experience is that the more senior the person who gives the apology, the more readily it's accepted; is that right?

A. A lot of people say that they want the leader of the church to be the person who not only gives the apology but actually listens to what the experience is, and I think there are many dimensions to whether they are happy with the apology, including to what extent they have been able to be satisfied that the perpetrator has been held accountable or has been disciplined and - you know, they're the issues that are different for different people.

- Q. I take it that an apology confined to a letter, as opposed to one given in one-on-one discussion, is not anywhere near as effective?
- A. People prefer the face-to-face or you know, there

are some people who don't think they could cope with that. Certainly it is important that the people involved in giving apologies are adequately up to the task, are informed of what sensitivities they need to consider, the options that people shouldn't have to ask whether someone should be in uniform or not - some of those things might be something that people would consider before engaging. You know, people don't always know what's going to trigger a response until they're in it, and I think that it's important that, you know, people prepare; that the leaders of the church, including the Salvation Army, do look at professional development around those sensitivities, what could be triggers, what a person may need from them in doing that.

- Q. The other issue that I wanted just to talk to you about is, is it important in the whole process, which includes an accounting of the story to the institutional person, the giving of an apology and the negotiations in relation to any monetary compensation is it important that the apology comes early in the process before money is discussed or is it satisfactory if it comes right at the end?
- Α. I think it's hard to generalise. I think that the process around an individual needs to be led by that person and what they are actually - and also the extent and nature of the abuse they experienced. So that leads to some very different expectations of when it is the appropriate time For some people, you know, the apology for the apology. won't be meaningful without the restitution, without that sense of there's a completeness to what they were seeking. For others that's not as important. It really is something that the process itself should have built into it, you know, where do people feel they're going with being heard, getting the information that they need to receive back from the church.

Q. There's a difficulty, isn't there, if you're a leader of a church and you listen to a survivor's story, at that point, the natural human response is, of course, to accept it and express sorrow for what's happened?

A. Well, definitely, but that might not be the only point where the apology is formalised.

Q. So you could see for some people it may be necessary, after discussions have then continued in relation to compensation, that, again, that compensation, once

- determined, be accompanied by a further expression of the sorrow?
  - A. Yes, and particularly for what a person's been compensated for a full acknowledgment of the harm that's been done, the lack of protection, the issues that are in the person's story and the elements of it. I don't think it's just one comment that says, "I'm sorry". It's really how does the process bring together the experience that a person is seeking.
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- Q. The other issue that's been raised with us by some churches in particular is whether the process of pastoral engagement, listening to a person's story and expressing the institution's response to it, should be entirely separate from a process which determined compensation. So there should be an engagement with the church and that should be fulfilled, but there should be a separate process with a separate body determining compensation. Are you able to comment on that?
- I think, from what we've heard, people think there should be a suite of processes, really, according to the nature of the abuse and the circumstances, so that people may have a process that is about just telling their story, telling - you know, what people would refer to as truth-telling to the church about what happened. There are others where, you know, the options around court proceedings and alternative dispute resolution processes or - you know, some people need different forms of redress and I think the important factor for people is that those options are there that match the extent and nature of the abuse that people have experienced and that there be some proactiveness from the churches. For example, when a person is charged criminally, that it shouldn't be up to the victim to have to go seeking compensation from the church; the church should proactively seek that person, knowing that there's now been a conviction. That the emphasis is always on the victim coming to the church. rather than the church going to the victim when these processes - whether it is a criminal case or whatever. But I think it is about what matches the nature of the abuse and the consequences and the issues around the perpetrator, that they can't be siloed off. There has to be some framework. While they might be different processes, they need to have connection in terms of the whole picture.

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THE CHAIR: Yes. Now I'm going to see whether I have been able to avoid you coming back tomorrow.

Mr Beckett, do you have any more questions that you need to raise?

MR BECKETT: My questions were mainly with respect to the individual Salvation Army process. A lot of the questions that I've asked already are at the next level up, in terms of what might be a better process overall. I did have some specific questions, but I must say that most of them are dealt with in the statement. I understand that Ms Eastman, though, may have some considerable questions.

MS EASTMAN: At this stage at least an hour, your Honour, I'm afraid.

THE CHAIR: You know what that means.

THE WITNESS: Thank you.

THE CHAIR: I think we had best adjourn until 10 o'clock in the morning. Thank you.

AT 4.10PM THE COMMISSION WAS ADJOURNED TO WEDNESDAY, 2 APRIL 2014 AT 10AM

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